

# Signal Week US Army NETCOM

## SEI Overview

Brian D. Wisniewski

11 June 2012



Report Documentation Page				Form Approved OMB No. 0704-0188	
Public reporting burden for the collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to a penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.					
1. REPORT DATE <b>11 JUN 2012</b>		2. REPORT TYPE		3. DATES COVERED <b>00-00-2012 to 00-00-2012</b>	
4. TITLE AND SUBTITLE <b>SEI Overview</b>				5a. CONTRACT NUMBER	
				5b. GRANT NUMBER	
				5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S)				5d. PROJECT NUMBER	
				5e. TASK NUMBER	
				5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) <b>Carnegie Mellon University, Software Engineering Institute (SEI), Pittsburgh, PA, 15213</b>				8. PERFORMING ORGANIZATION REPORT NUMBER	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)				10. SPONSOR/MONITOR'S ACRONYM(S)	
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT <b>Approved for public release; distribution unlimited</b>					
13. SUPPLEMENTARY NOTES <b>Presented at the CSM/SGM 2012 Mini-Conference June 2012 During the Network Enterprise Technology Command (NETCOM) CSM-SGM Conference, Ft Huachuca, AZ, 11 - 15 June 2012</b>					
14. ABSTRACT					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT <b>Same as Report (SAR)</b>	18. NUMBER OF PAGES <b>109</b>	19a. NAME OF RESPONSIBLE PERSON
a. REPORT <b>unclassified</b>	b. ABSTRACT <b>unclassified</b>	c. THIS PAGE <b>unclassified</b>			

# Agenda

## Introductions

- Software Engineering Institute (SEI) Overview

## Virtual Training Environment & XNET Overview

## Scenario Introduction & Overview

## Exercise Login and Orientation to the XNET Interface

## Exercise Execution

## Wrap-up and Conclusion



# Software Engineering Institute (SEI)

The SEI is a Federally Funded Research and Development Center (FFRDC)

Sponsored by the U.S. Department of Defense (DoD), it was created in 1984 and is administered by Carnegie Mellon University. It is a DoD R&D Laboratory.

Headquartered in Pittsburgh, Pennsylvania; the SEI provides support worldwide:

- 195 STE
- \$150M annual revenue
- 600 employees



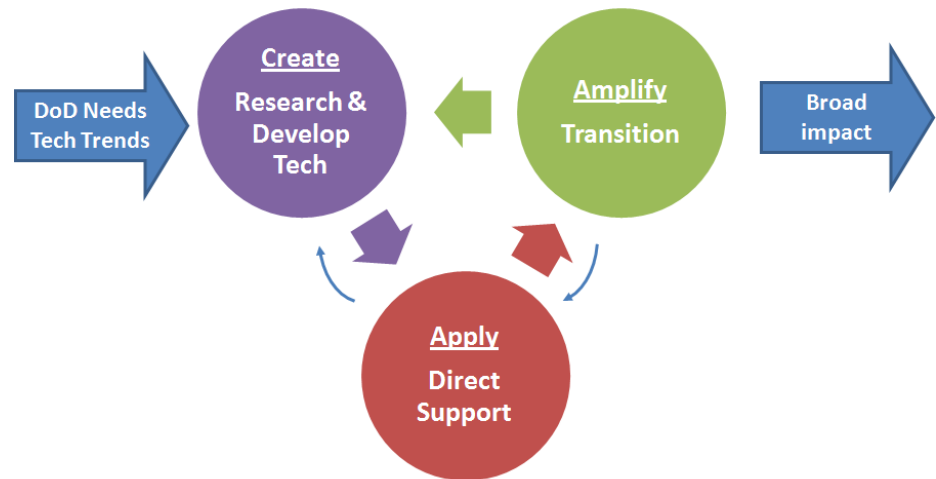
# Mission and Strategy

## Mission

The SEI provides technical leadership and innovation through research and development to advance the practice of software engineering and technology in support of DoD needs.

The SEI advances software engineering and related disciplines to ensure systems with predictable and improved quality, cost, and schedule.

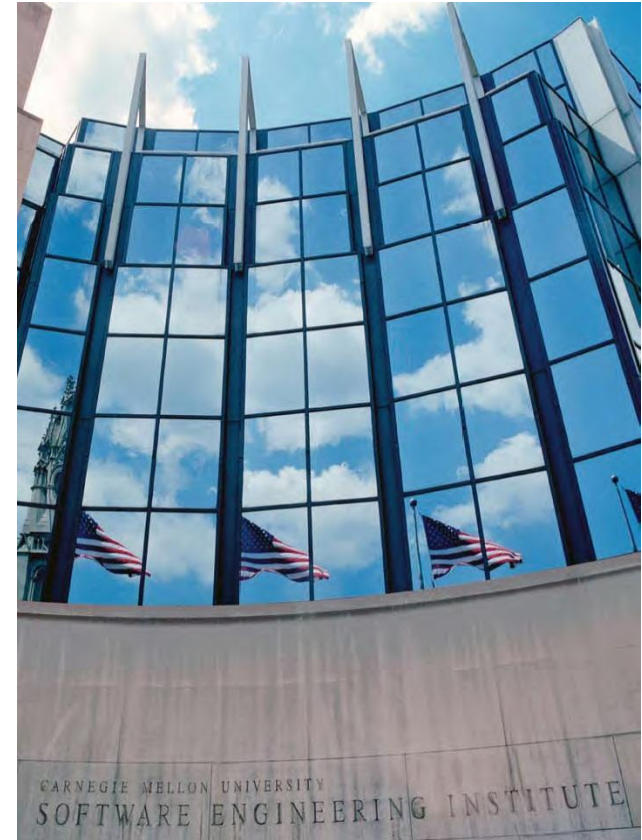
## Strategy



# SEI Objectives

The SEI works to:

- Identify, research, evaluate, and advise on software engineering technologies, trends, and practices.
- Collaborate with and leverage work found in industrial research, academia, and government laboratories.
- Mature promising software engineering technologies to enable standards, transition, and adoption within the DoD community.
- Enable government and industry organizations to make measured improvements in their software engineering practices.



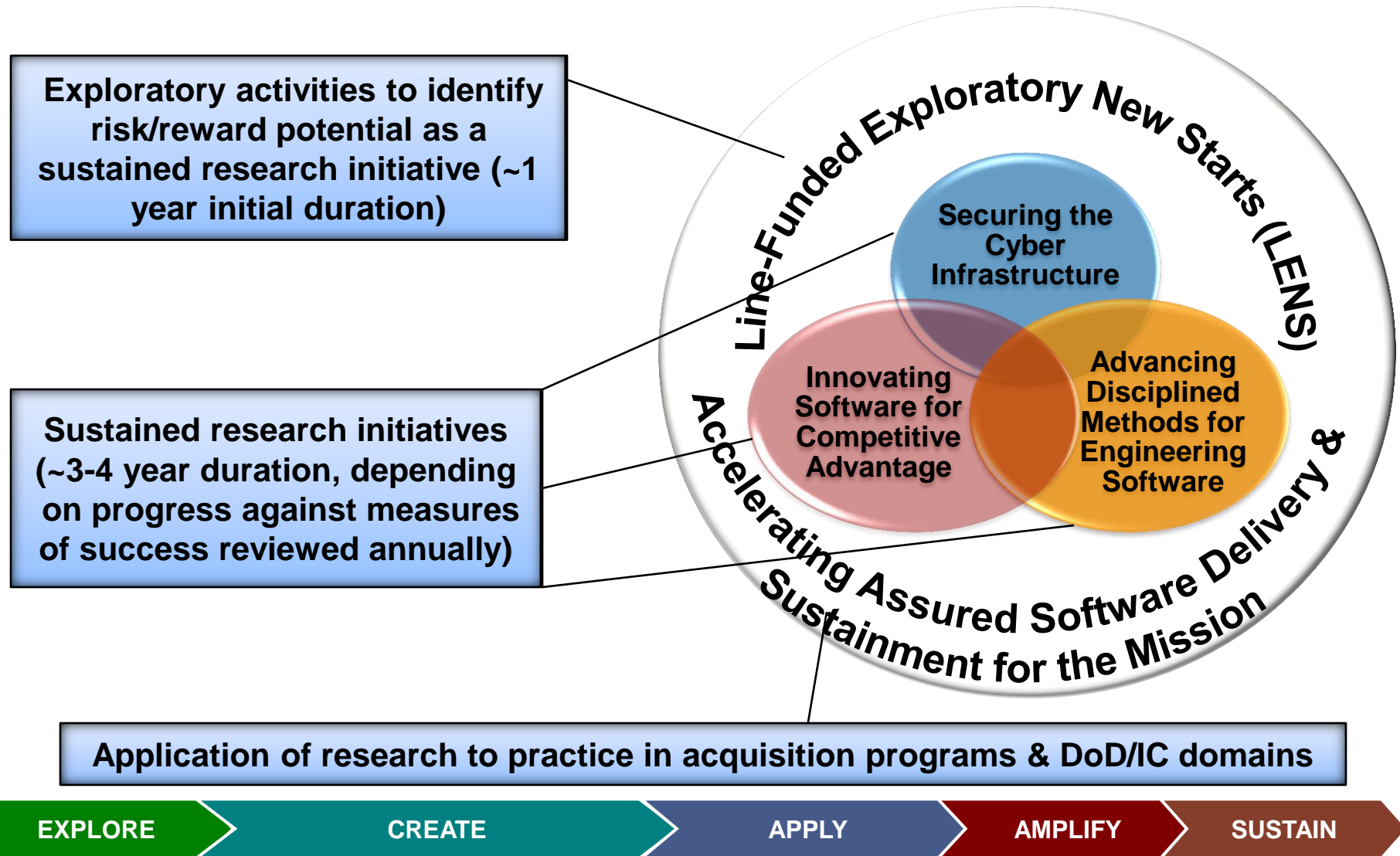
# A Broad Range of Stakeholders

The SEI advances research in software engineering and cyber technologies for its many stakeholders:

- Major government customers and sponsors
  - U.S. Department of Defense (DoD)
  - U.S. Department of Homeland Security (DHS)
- Researchers, developers, users, and acquirers—government, commercial, and academic
- Key industries and organizations with the potential to advance software engineering and related disciplines
- Strategic partners worldwide



# SEI's Technical Strategy for Software-Reliant DoD Systems





# Key Capabilities & Core Competencies

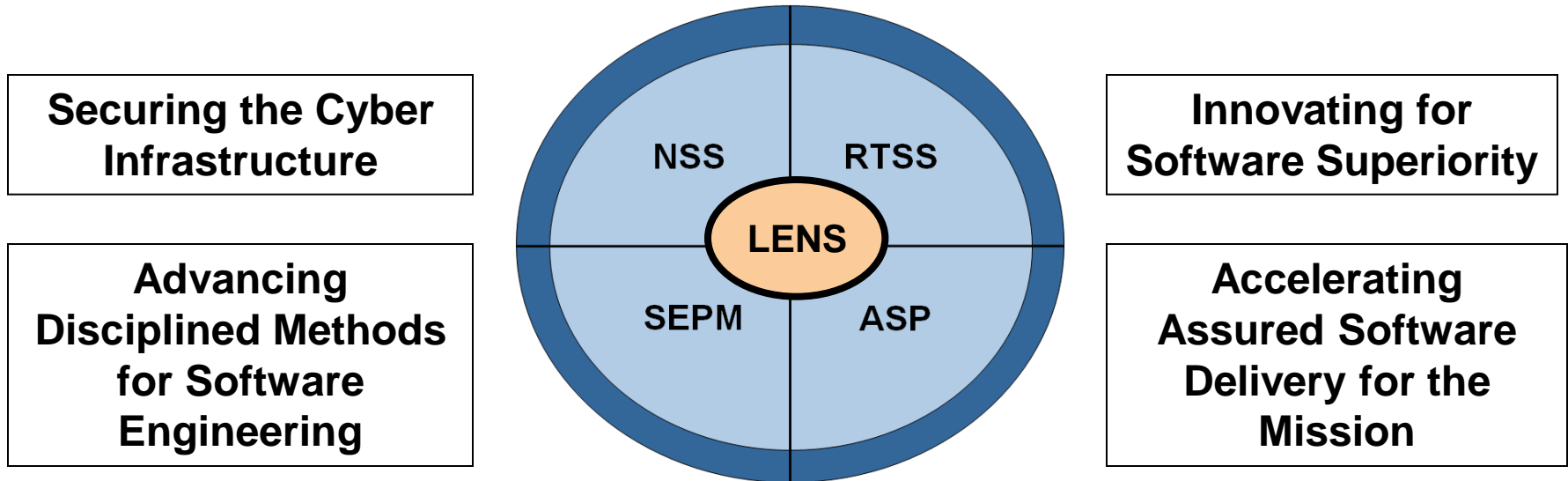
The SEI researches & develops practices & methods in software engineering & related disciplines, applies them to real problems, & transitions them for broad impact.

The core competencies of the SEI are:

- *Process & Measurement*
  - Software development process and lifecycle  
(Planning, Requirements, Design, Coding, Testing, Verification, Validation, Sustainment/Support)
  - Cost estimation
  - Performance measurement
  - Producibility
  - Technical risk analysis & mitigation
- *Architecture*
  - Reengineering & reuse
  - Maintainability, changeability, & evolvability
  - Embedded software
- *Assurance & security*
  - Reliability
  - Security, safety, survivability, & timing
  - Cyber software assurance & forensics



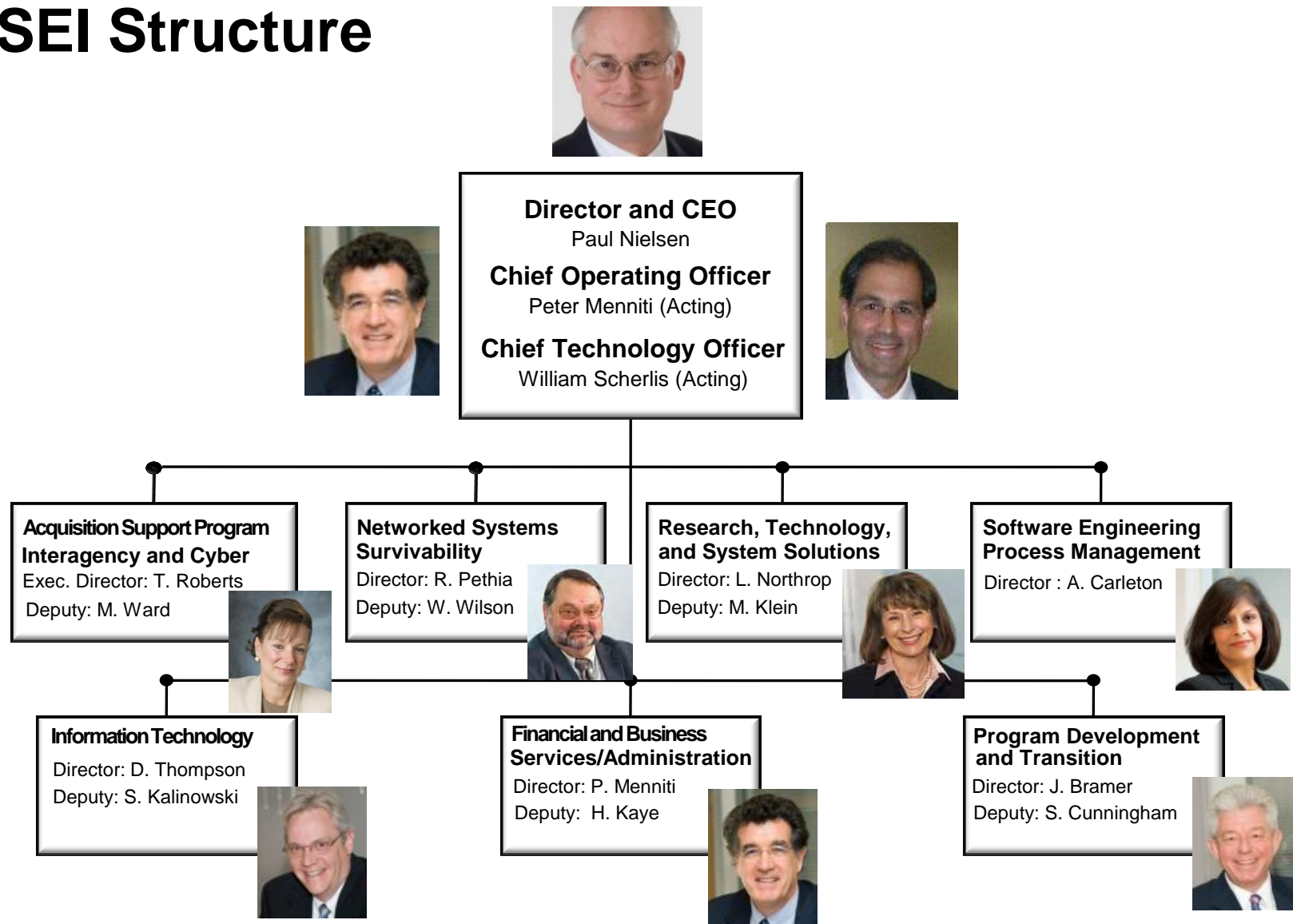
# Technical Program Alignment and Areas of Focus



<b>NSS</b>	<b>Networked Systems Survivability Program</b>
<b>RTSS</b>	<b>Research, Technology, &amp; System Solutions</b>
<b>ASP</b>	<b>Acquisition Support Program</b>
<b>SEPM</b>	<b>Software Engineering Process Management Program</b>
<b>LENS</b>	<b>Line-funded Exploratory New Starts</b>



# SEI Structure



# Areas of Active Research and Development

- Models and Guidelines for Agility in DoD
- Acquisition Dynamics
- Static Analysis for Real-time Multi-Core
- Agile Architecting
- Edge Programming for Mobile Platforms
- Software Assurance Argumentation Theories
- Secure Coding Patterns for C, C++, and Java
- Malicious Code Detection and Analysis Techniques
- Trustworthy Embedded Systems
- Digital Investigations and Video Exploitation Gap Area Tools
- Socio-Adaptive Systems
- Probabilistic Modeling of Uncertainties in LCC
- Integrated, Lightweight, and Agile Life-Cycle Models
- Detection of Anomalies in DOD Data Repositories

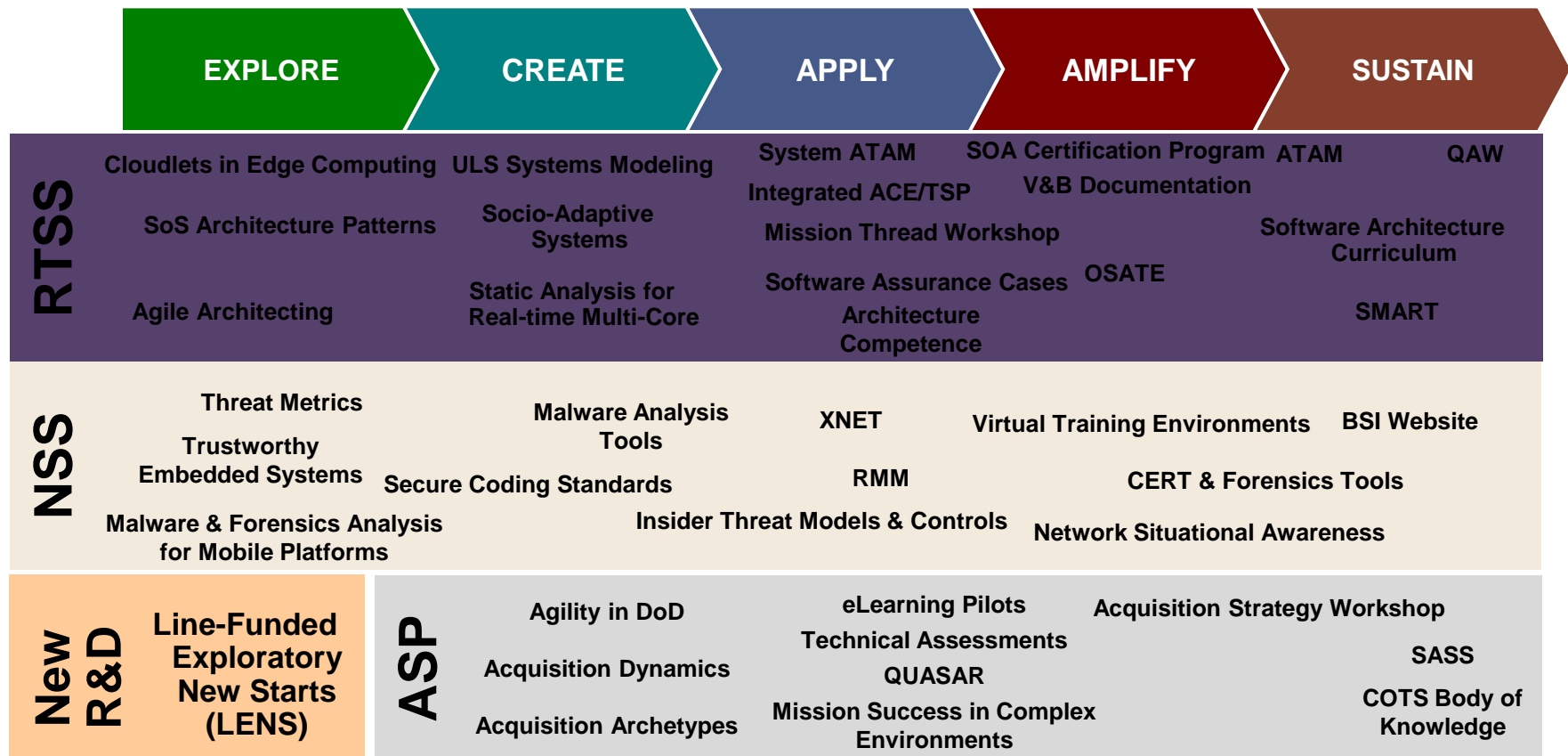


# Customers & Stakeholders – Military Services

Services		
<b>Air Force</b>  SAF/AQX SAF/AQR JMPS GEMS MMP Upgrade 3DELRR C2AOS JMS AF/A1 SOA DoD NextGen Chief Architect Support FAB-T, PMAG and EELV study GPS III satellite and OCX N-CSDS Global Hawk GSRA and UCS ORS SAF/A6 AFRL AFOSR NASIC	<b>Army</b>  ASA/ALT (ASSIP) AMRDEC SED Army Materiel Command ARDEC SED CECOM SEC CERDEC C2C HQDA G6/CIO PdM NetOPS (PM WIN-T) PdM Army Enterprise Systems Integration Program PEO Aviation PEO Soldier PM Battle Command PM FBCB2 PM Heavy Brigade Combat Team PM Integrated Air and Missile Battle Command System PEO Integration	<b>Navy</b>  DDG-1000 EFV (Expeditionary Fighting Vehicle ) F/18 F35 PEO Integrated Warfare Systems PEO SUBS Submarine Warfare Federated Tactical System (SWFTS) PMS 485 (Maritime Domain Awareness) SPAWAR Systems Center – Charleston NAVAIR NAVOCEANO Navy Cyber Defense Operations Command (NCDOC) Communications Satellite (PMW 150)



# The SEI is a Knowledge Pipeline: From Research to Transition





# Summary

25+ year history of contributions and innovation

World leader in software engineering research and transition

Strategic emphasis on enhanced impact

Current technical program spans acquisition, technical, and management practices

Positioned for future challenges

- Extending current technologies
- Exploring new technologies



# Additional Briefings

Software Engineering Institute (SEI) Overview

CERT Cyber Threat & Vulnerability Analysis Overview

CERT Cyber Enterprise and Workforce Management Directorate Overview

Cyber Mission Assurance Overview





# CERT Program

## Mission

Anticipating and solving our nation's cyber security challenges

## Vision

A securely connected world

## Strategy

Research, develop, transition, and support new security enhanced:

- software and system development technologies and practices
- system and network monitoring and management technologies and practices
- digital investigations and intelligence methods and tools

Anchor research and development efforts in operational challenges and realities

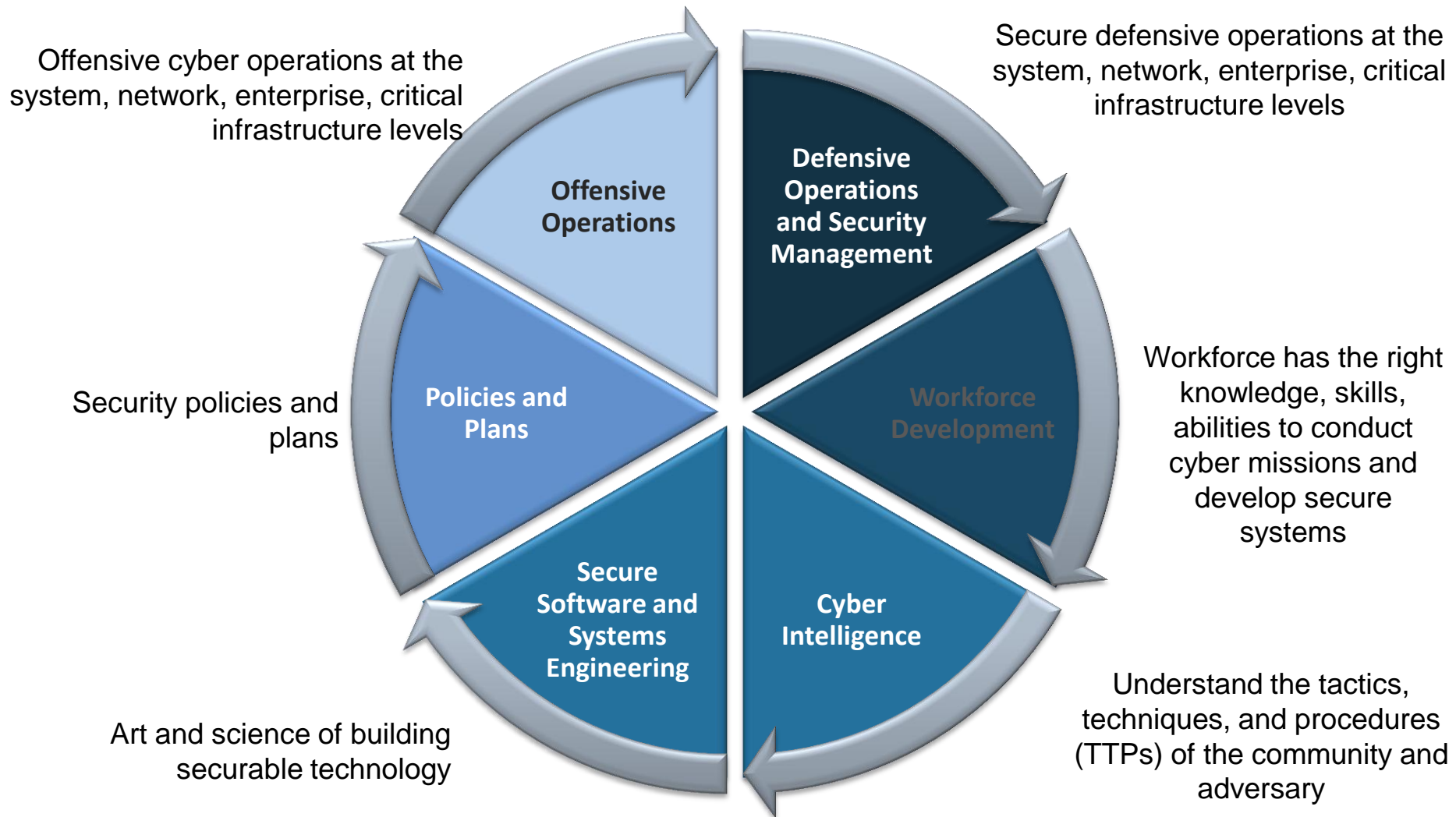
Pilot and prototype with strategic customers to set realistic transition paths

## Goal

To reduce the opportunity for and impact of cyber attacks



# Cyber Security and Assurance *Key Components*



# Research Challenge in Cyber Security

## Threats at Scale in number and time

- Adversaries can affect millions of connected objects in very compressed time frames
- Immense attack surfaces: computers, applications, services, networks, routers, users, physical control connections, databases, business operations, etc.
- Sub-second timescales for attacks, responses, situational awareness

We don't know yet how to effectively deter, prevent, detect, respond in a way to mitigate important threats at scale.

- How to acquire, design, build, compose, and operate software components and systems to support the survivability of the mission.
- How do we ensure that future generations of technology will better protect our critical systems and not inhibit innovation, agility, resiliency?
- We're making progress, but the gap is a national security issue

## CERT's research approach

- Exploit data collected to mitigate threats and attacks.
- Exploit data collected to inform development of secure/resilient software, systems, networks, services, etc.
- Develop scalable cyber-security forensics
- Share data and experiences



# CERT Program Organization

## **Secure Software and Systems**

Develop technologies to embed software and system assurance in all aspects of the system development life cycle.

## **Cyber Enterprise & Workforce Development**

Establish the routine use of disciplined approaches to improve enterprise survivability and resiliency; provide security practices and information assurance training and education.

## **Cyber Threat and Vulnerability Analysis**

Discover and resolve vulnerabilities in software products; improve cyber-tradecraft analysis; quantitatively assess potential threat and subsequent impact of malicious activity.

## **Digital Investigations and Intelligence**

Research and Develop gap area technologies to advance the state of practice of digital exploitation and analysis.



# Secure Software and Systems

Develop and adapt practices, processes, tools, techniques, and measures to address security and survivability in every phase of the development and acquisition life cycle

## Motivation:

- Threats to DoD systems evolving
- Potential for crippling attacks
- Dependence on large-scale, complex, software dependent systems
- Early decisions in Acquisition & Development have major impact on security

## Primary areas of work:

- Address security across the software engineering life-cycle to improve security properties
- Software and System development technologies and practices
- Embedded system safety, security, and survivability



# Secure Software and Systems Organization

## Cyber Security Engineering

Acquisition and Development Practices

Software Assurance Education

Supply Chain Risk

Security Measurement and Metrics

## Secure Code Initiative

Code Construction

International Standards

Code Analysis

Analytical Tools, Methods, and Practice

## Next Generation Security Mechanisms

Trustworthy Embedded Systems

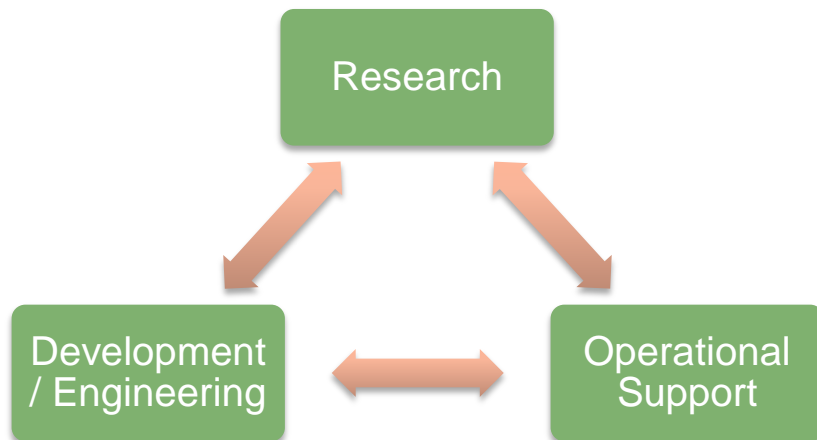
Survivable Infrastructure



# Digital Intelligence and Investigations

***The Digital Intelligence and Investigation Directorate continuously searches the horizon for the digital investigative challenges of tomorrow. Our position at the nexus of law enforcement, intelligence, industry, and research allows us to maintain a forward perspective on the potential challenges of the future.***

- We administer direct operational support to key customers, and focus our applied research capabilities to solving critical gap areas problems and limitations.
- We provide highly specialized computer forensics and incident response “gap area tools” not addressed by commercial tools or standard techniques to the DOD and US Federal Civilian Law Enforcement Agencies.



## Advantage

- Consistent identification of emerging challenges
- Access to data otherwise impossible
- USG gains access to rapidly prototyped capabilities
- Clear understanding of limitations with: commercial technology; training gaps; and techniques.
- Amplified transition directly to operational units combating adversaries



# Notices

© 2012 Carnegie Mellon University

This material is based upon work supported by the U.S. Department of Defense under Contract No. FA8721-05-C-0003 with Carnegie Mellon University for the operation of the Software Engineering Institute, a federally funded research and development center.

Any opinions, findings and conclusions or recommendations expressed in this material are those of the author(s) and do not necessarily reflect the views of the United States Department of Defense.

## NO WARRANTY

THIS MATERIAL OF CARNEGIE MELLON UNIVERSITY AND ITS SOFTWARE ENGINEERING INSTITUTE IS FURNISHED ON AN "AS-IS" BASIS. CARNEGIE MELLON UNIVERSITY MAKES NO WARRANTIES OF ANY KIND, EITHER EXPRESSED OR IMPLIED, AS TO ANY MATTER INCLUDING, BUT NOT LIMITED TO, WARRANTY OF FITNESS FOR PURPOSE OR MERCHANTABILITY, EXCLUSIVITY, OR RESULTS OBTAINED FROM USE OF THE MATERIAL. CARNEGIE MELLON UNIVERSITY DOES NOT MAKE ANY WARRANTY OF ANY KIND WITH RESPECT TO FREEDOM FROM PATENT, TRADEMARK, OR COPYRIGHT INFRINGEMENT.

Use of any trademarks in this presentation is not intended in any way to infringe on the rights of the trademark holder.

This Presentation may be reproduced in its entirety, without modification, and freely distributed in written or electronic form without requesting formal permission. Permission is required for any other use. Requests for permission should be directed to the Software Engineering Institute at [permission@sei.cmu.edu](mailto:permission@sei.cmu.edu).

CERT® is a registered mark owned by Carnegie Mellon University.





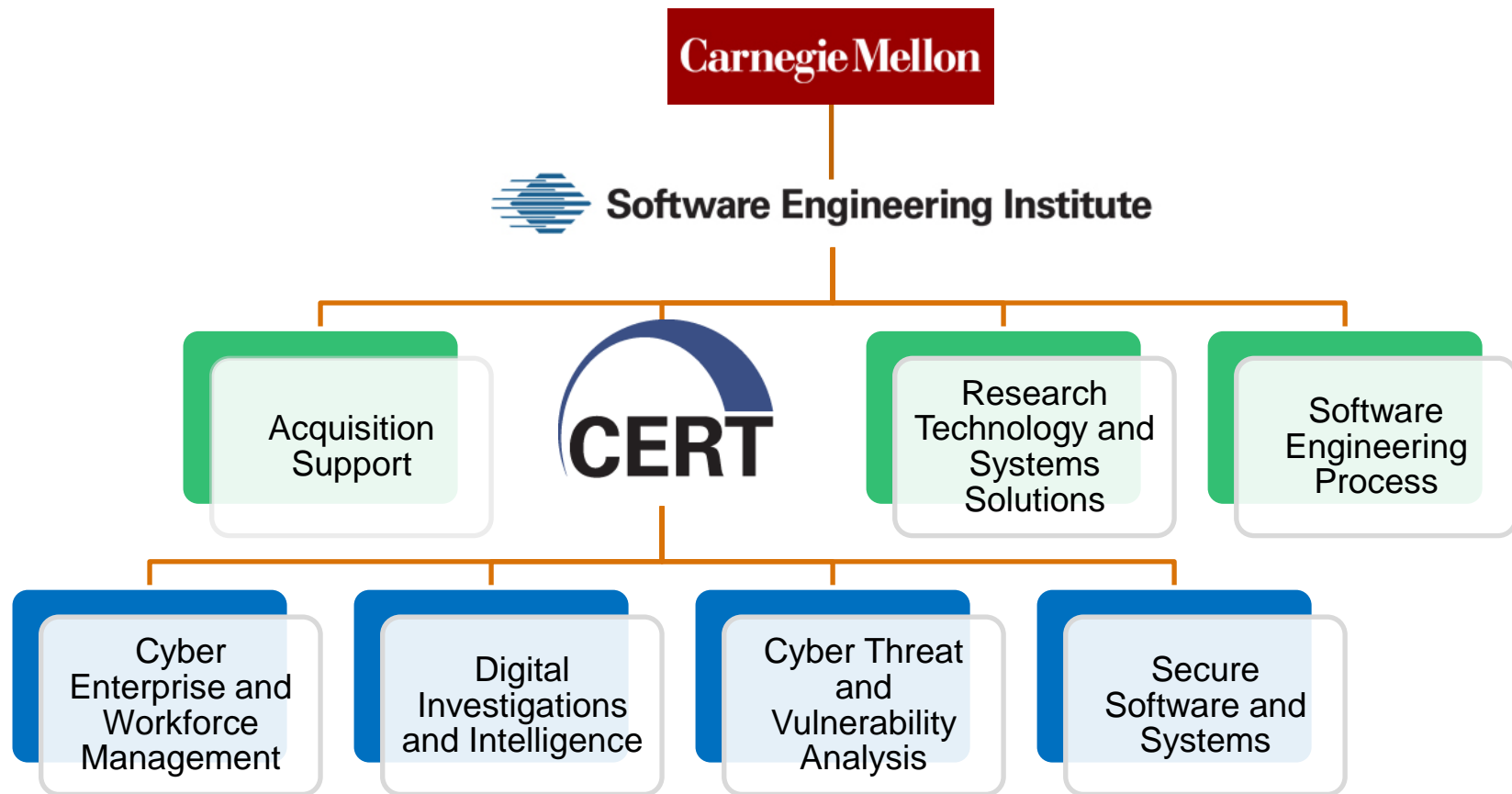
# **CERT™ Cyber Threat and Vulnerability Analysis**



**Software Engineering Institute**

**Carnegie Mellon**

# CERT Program



# Cyber Threat and Vulnerability Analysis

Perform, improve and grow capacity in:

- “Tier-3” analysis for USG cyber operations
- Test, evaluation, review and workflow of cyber-security-enabling technologies for USG operations and program offices
- Cyber operations in Critical Infrastructure and Key Resources (CIKR)



# CTVA Functional Breakdown

## Cyber Threat and Vulnerability Analysis

Operational  
Analysis

Applied  
Innovation

Best  
Practices

Capacity  
Building

DOD &  
Intel

Federal &  
LEO

Code  
Analysis  
Techniques

Network  
Analysis  
Techniques

Trends

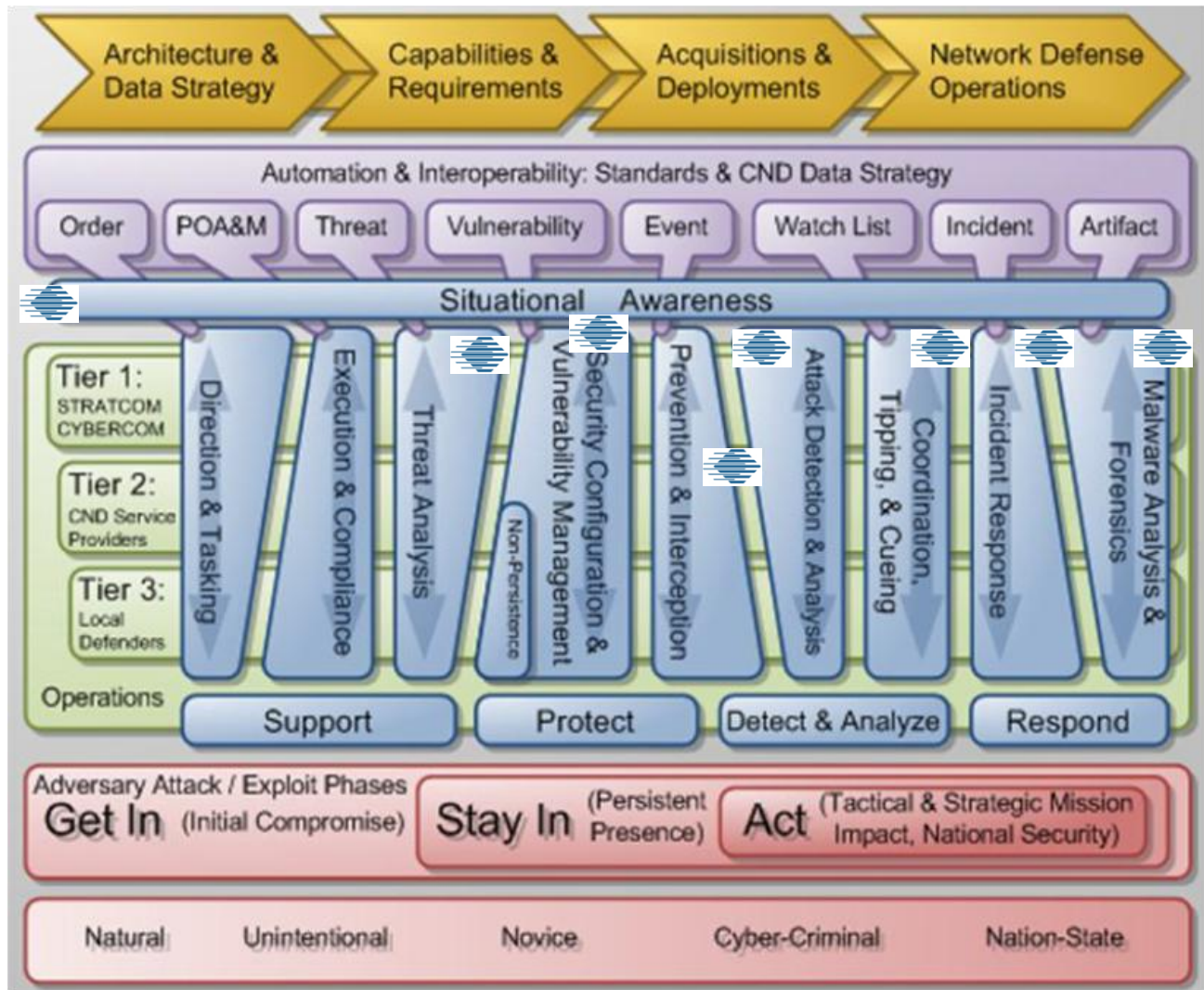
Analysis  
TTPs and  
Design  
Guidance

Mentoring  
&  
Workshop

Reference  
Data and  
Tools



# DOD CND Architecture



DOD CND Architecture OV-1, NSA, June 2010



# Areas of Work

Malicious code analysis

Critical infrastructure incident analysis

Network situational awareness

Software vulnerability analysis

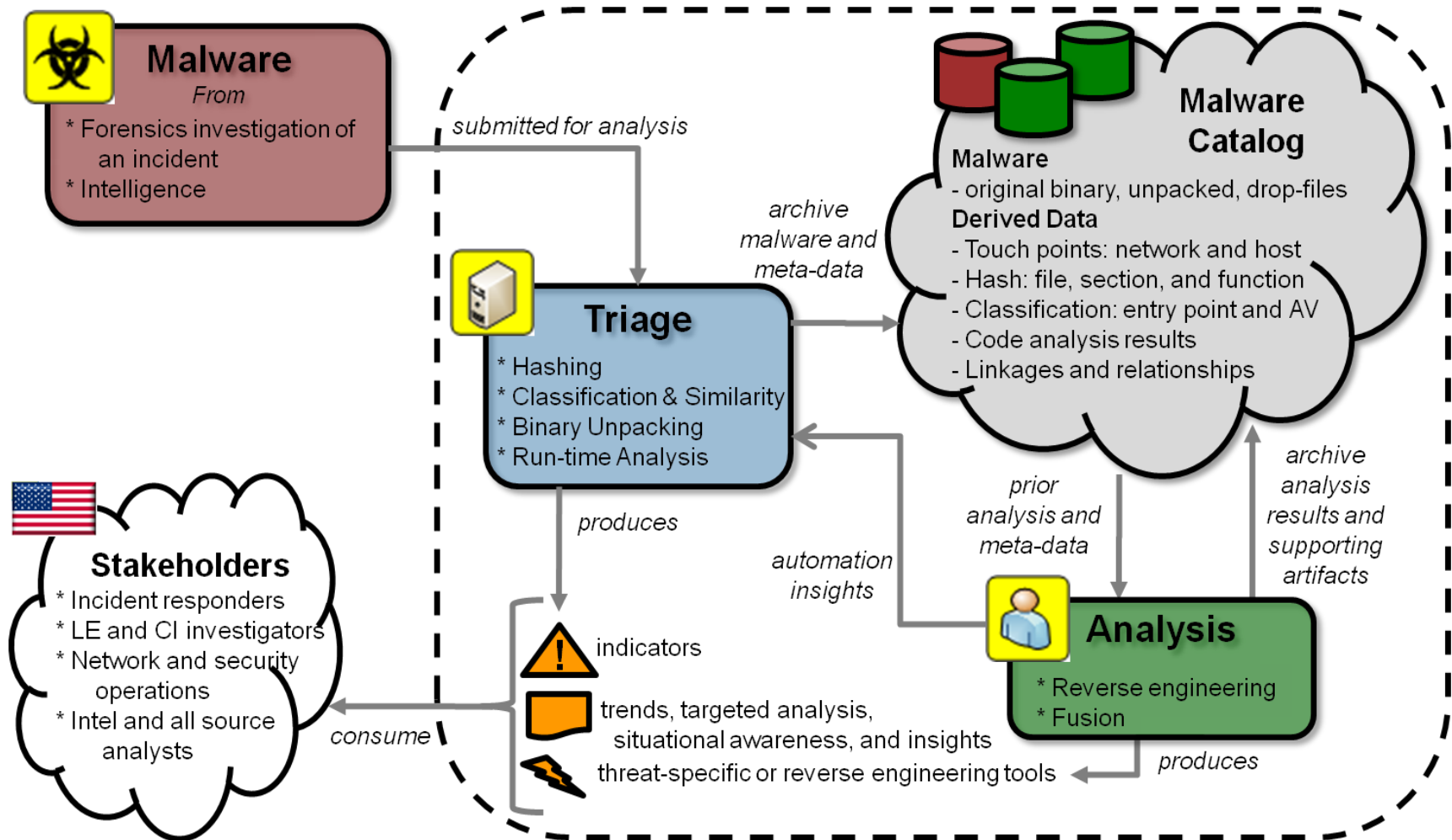


# Malicious Code

Mission	Focus Area
<p>Develop new malicious code analysis insights, technologies, practices, and capabilities, to better counter and exploit adversarial use of information and communication technologies.</p> <ul style="list-style-type: none"><li>• Defence Community</li><li>• Intelligence Community</li><li>• Federal Law Enforcement Community</li><li>• Homeland Security / Federal Agencies</li><li>• Federal Researchers</li></ul>	<ul style="list-style-type: none"><li>• Static analysis (reverse engineering)</li><li>• Run-time analysis</li><li>• Code comparison and characterization</li><li>• Large-scale collection</li><li>• Capacity building</li></ul>



# Malicious Code CONOP



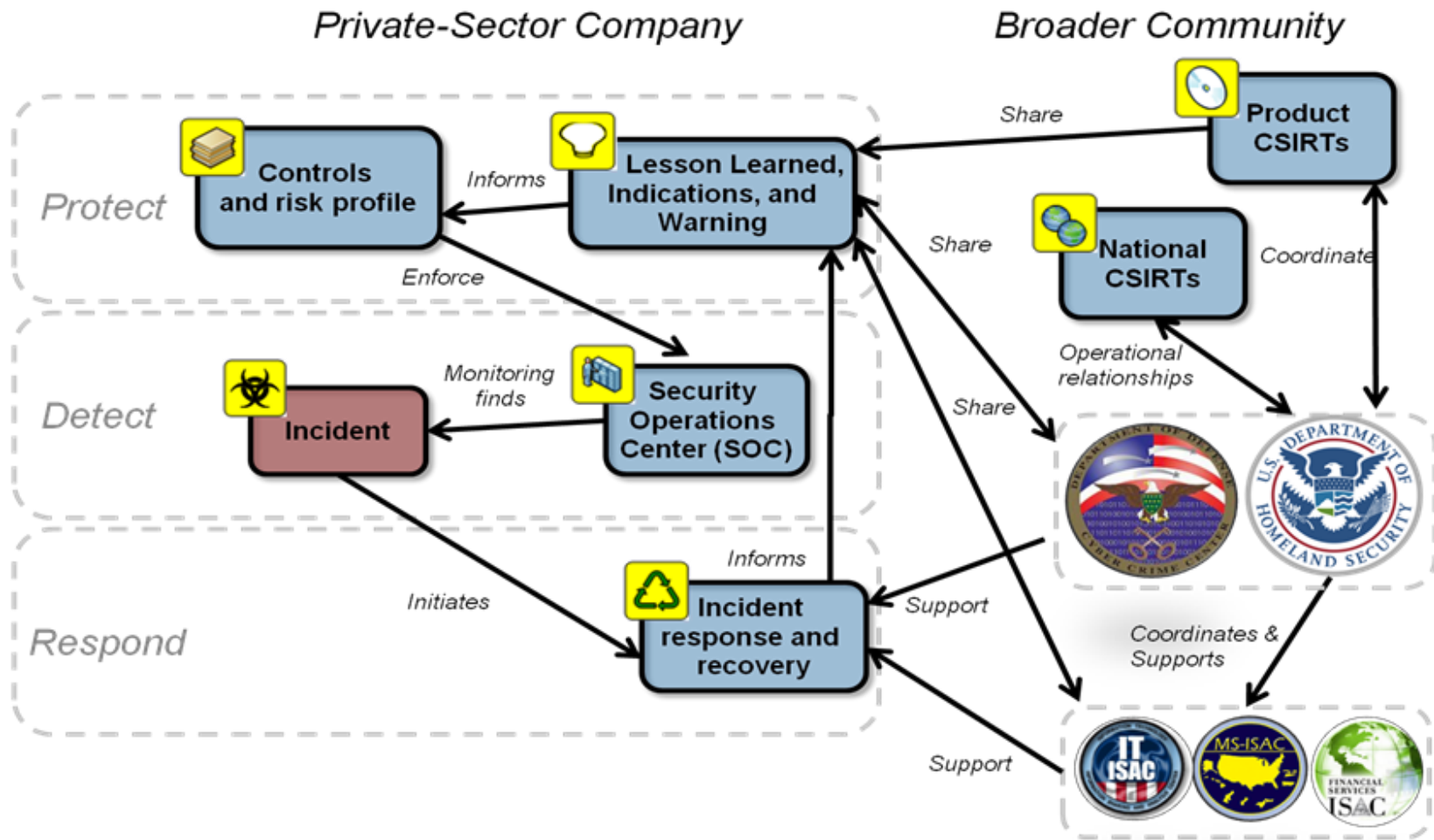


# Incident Analysis in the CIKR

Mission	Focus Area
<p>Assisting USG and industry in combating advanced persistent threat</p> <ul style="list-style-type: none"><li>• USG sector-specific leads</li><li>• Information Sharing and Analysis Centers (ISACs)</li><li>• CSIRTs with National Responsibility</li></ul>	<ul style="list-style-type: none"><li>• Incident analysis</li><li>• Exercises</li><li>• Capacity building</li></ul>



# CIKR Collaborative Operations CONOP

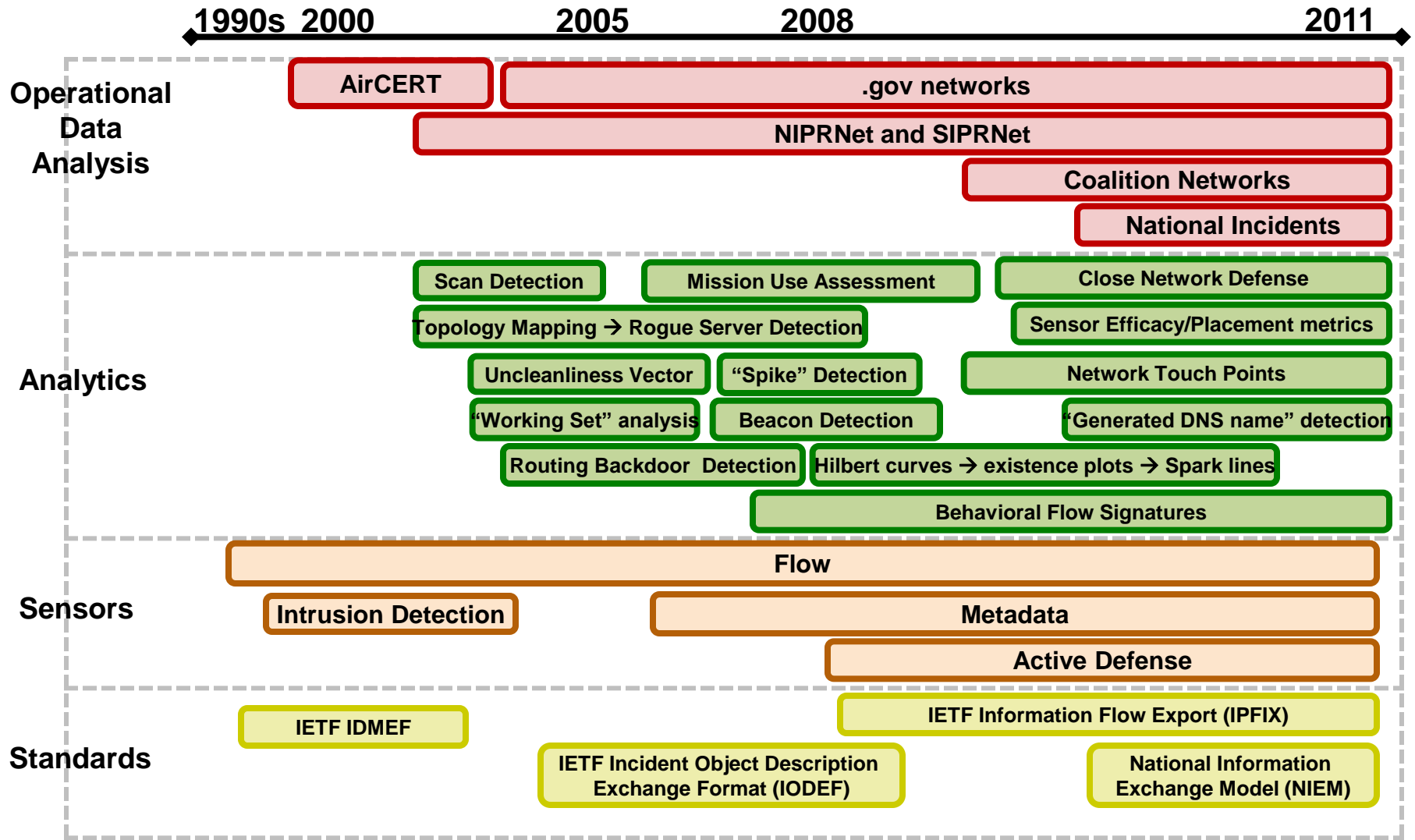


# Network Situational Awareness (NetSA)

Mission	Focus Area
<p>Quantitatively measure baselines, vulnerability, threat, and intrusions to infrastructure from the network perspective</p> <ul style="list-style-type: none"><li>• Pervasive USG CND monitoring efforts</li><li>• Discovery missions</li><li>• Survey missions</li><li>• Enterprise policy makers and system architects</li></ul>	<ul style="list-style-type: none"><li>• Sensor development</li><li>• Network analytics<ul style="list-style-type: none"><li>– Topology mapping</li><li>– Traffic analysis</li><li>– Situational awareness</li></ul></li><li>• Network test-beds</li><li>• Standards</li><li>• Metrics</li><li>• Capacity building</li></ul>



# NetSA Historical Focus Areas

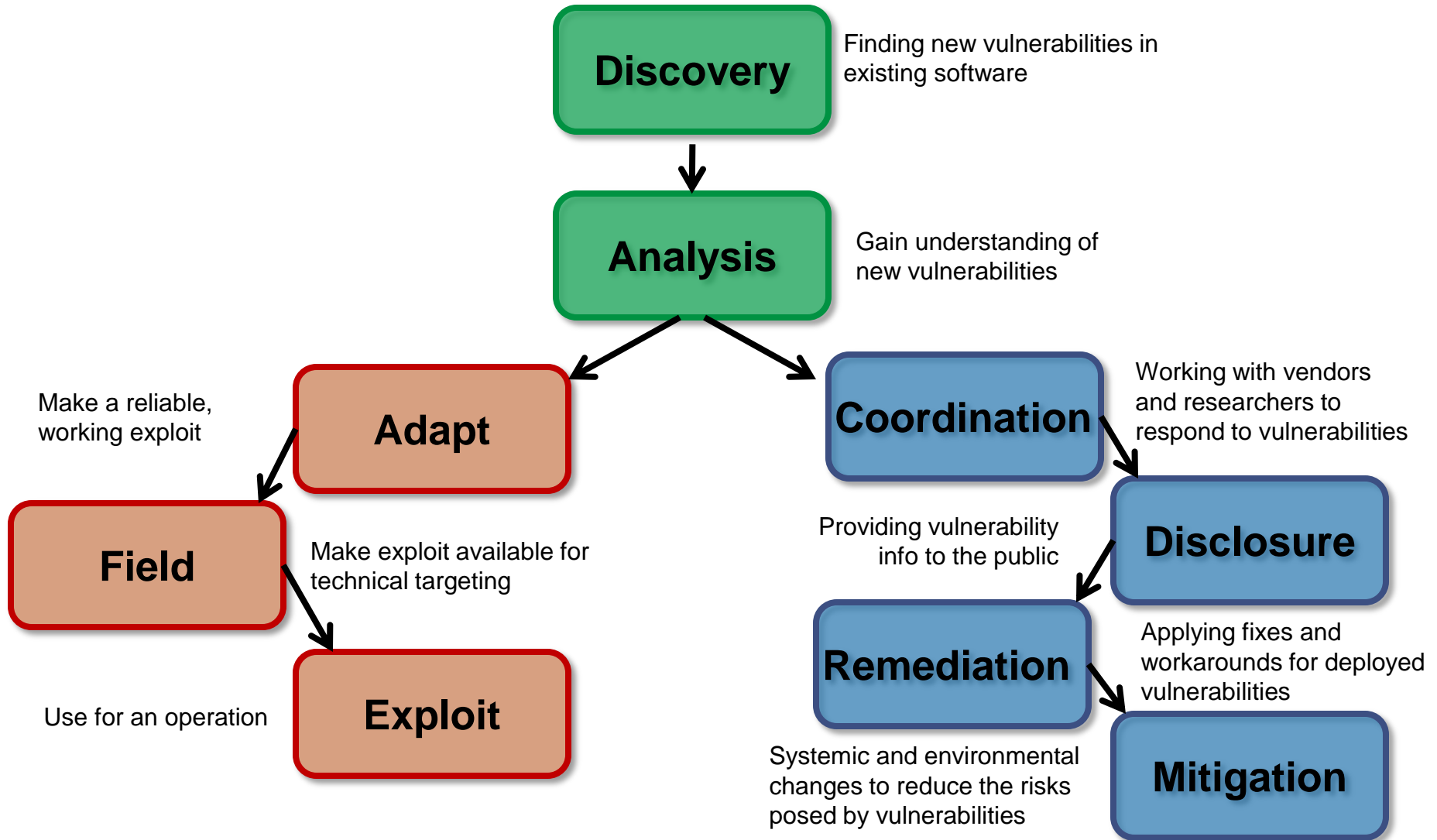


# Vulnerability Analysis

Mission	Focus Area
<p>Reducing the birth rate and increasing the death rate of software vulnerabilities;</p> <ul style="list-style-type: none"><li>• USG watch-and-warning centers</li><li>• CNA/E mission owners</li><li>• Vulnerability researchers</li><li>• Software vendors</li></ul>	<ul style="list-style-type: none"><li>• Vulnerability remediation</li><li>• Secure configurations</li><li>• Vulnerability management</li><li>• Vulnerability discovery</li></ul>



# Software Vulnerability CONOP



# **CERT Cyber Enterprise and Workforce Management Directorate**



**Software Engineering Institute**

**Carnegie Mellon**

# Cyber Enterprise and Workforce Management

## Cyber

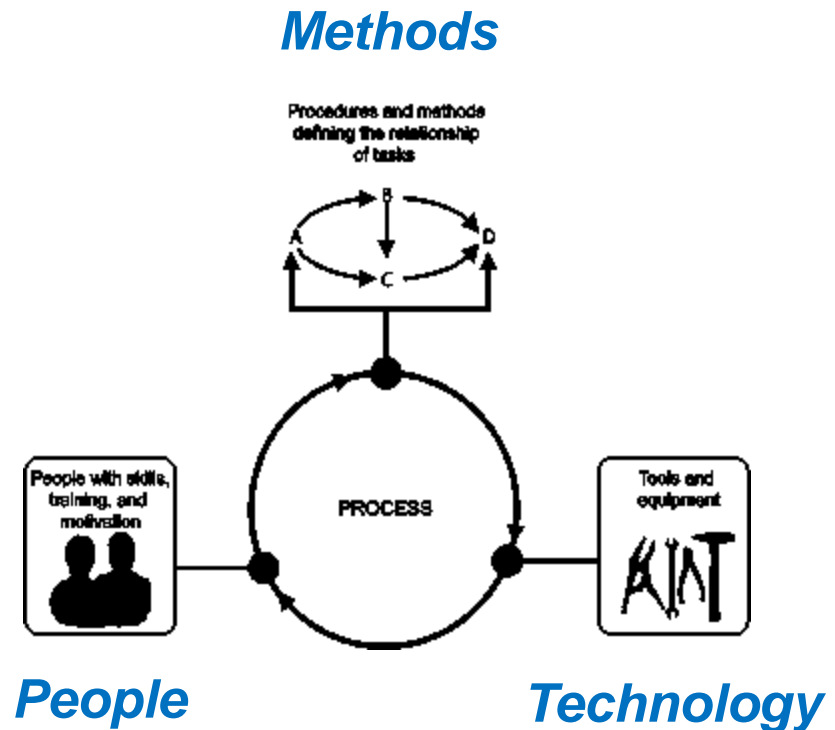
Describes the boundary of our work: assets that are bound together by networks

## Enterprise and Workforce

Describes the entities on which our work is primarily focused

## Management

Describes the type of cyber security activities on which we *primarily* concentrate

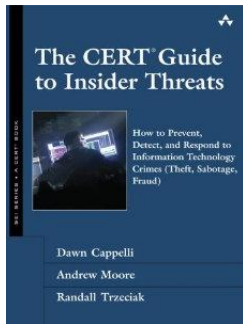
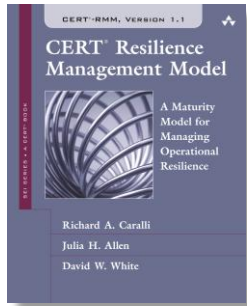


***CEWM's work engages all three critical dimensions for effectively managing cyber security.***





# CERT CEWM Overview



## Cyber Resilience Center

Cyber Security Risk Management

Resilience Measurement

Resilience Modeling & Simulation

## Cyber Workforce Development (CWD)

Workforce Development

Cyber Exercise Modeling & Simulation

## Enterprise Threat and Vulnerability Management (ETVM)

Insider Threat

Operational Threat Management

## Infrastructure Resilience

Critical Infrastructure Cyber Security

Cyber Incident Management



# What is CERT<sup>®</sup>-RMM?

*CERT-RMM is a maturity model for managing and improving operational resilience.*

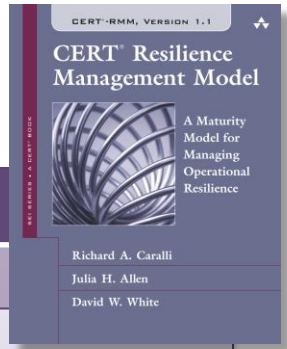
*“...an extensive super-set of the things an organization could do to be more resilient.”*

- CERT-RMM adopter

- **Guides implementation and management of operational resilience activities**
- **Converges key operational risk management activities: security, BC/DR, and IT operations**
- **Defines maturity through capability levels (*like CMMI*)**
- **Enables measurement**
- **Improves confidence in how an organization responds in times of operational stress**



# CERT-RMM: 26 process areas



## Engineering

ADM	Asset Definition and Management
CTRL	Controls Management
RRD	Resilience Requirements Development
RRM	Resilience Requirements Management
RTSE	Resilient Technical Solution Engineering
SC	Service Continuity

## Enterprise Management

COMM	Communications
COMP	Compliance
EF	Enterprise Focus
FRM	Financial Resource Management
HRM	Human Resource Management
OTA	Organizational Training & Awareness
RISK	Risk Management

## Operations Management

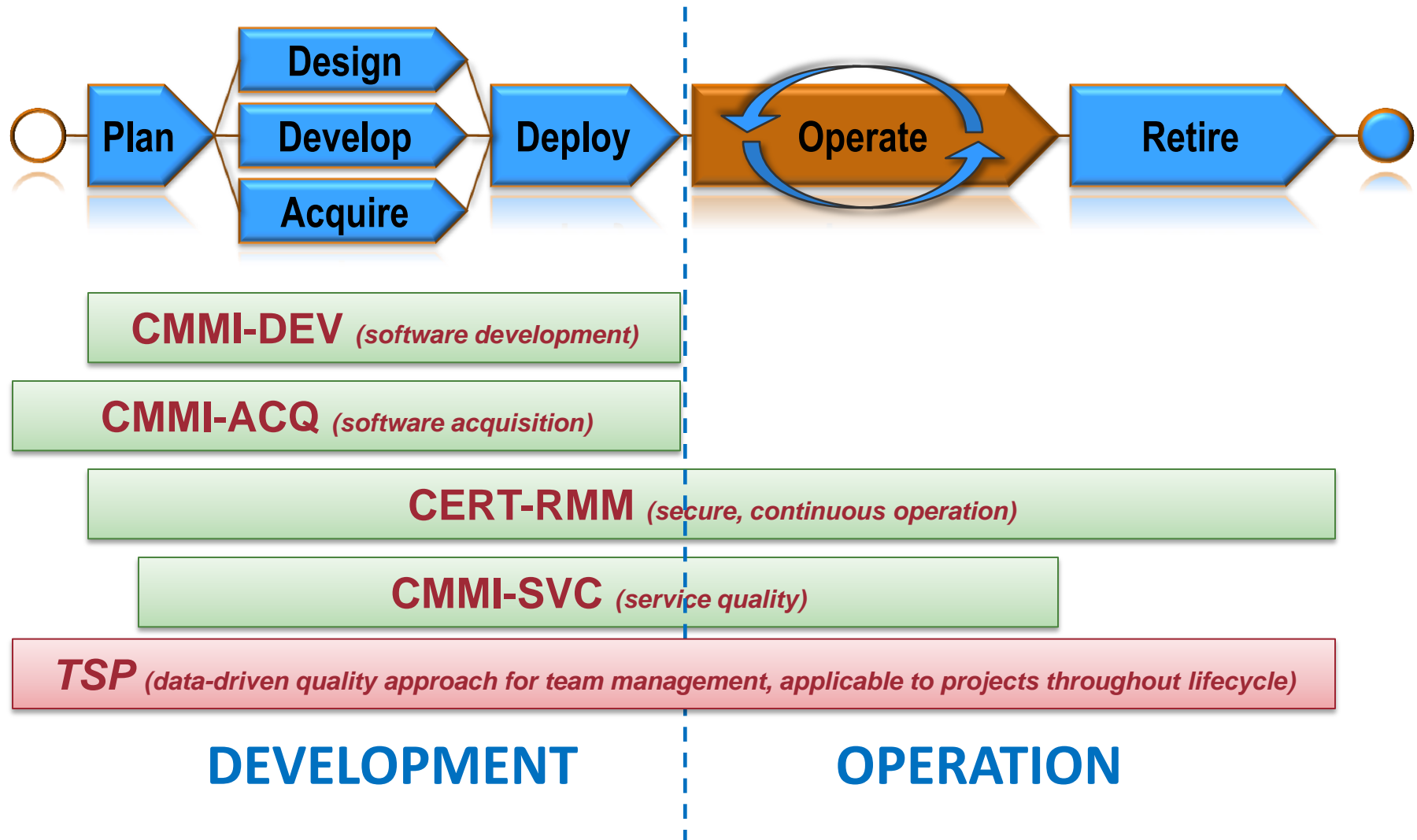
AM	Access Management
EC	Environmental Control
EXD	External Dependencies Management
ID	Identity Management
IMC	Incident Management & Control
KIM	Knowledge & Information Management
PM	People Management
TM	Technology Management
VAR	Vulnerability Analysis & Resolution

## Process Management

MA	Measurement and Analysis
MON	Monitoring
OPD	Organizational Process Definition
OPF	Organizational Process Focus



# Development and Operational Guidance End-to-End



# CERT Insider Threat Center

Center of insider threat expertise

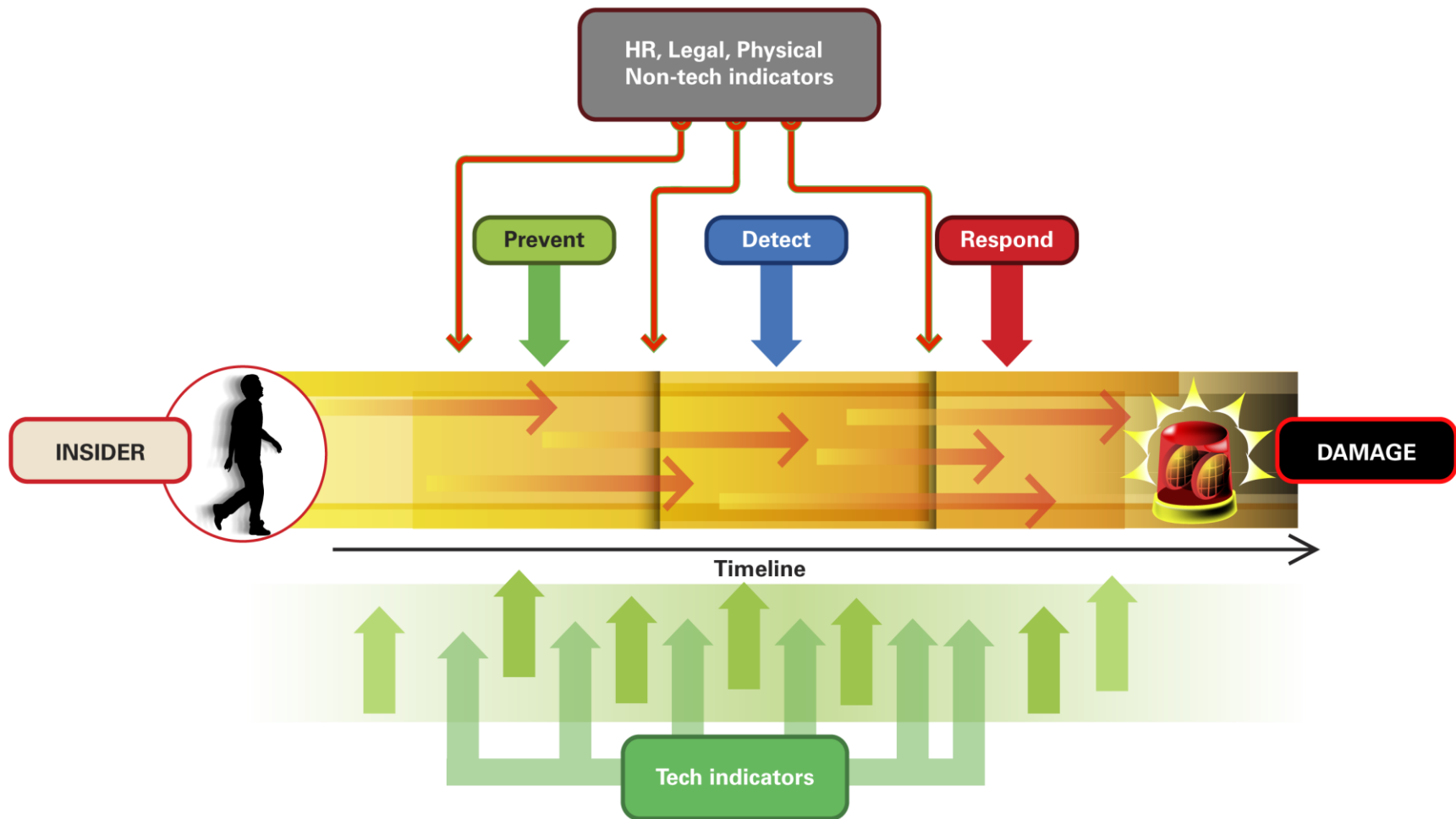


Began working in this area in 2001 with the U.S. Secret Service

Our mission: *The CERT Insider Threat Center conducts empirical research and analysis to develop & transition socio-technical solutions to combat insider cyber threats.*



# CERT Insider Threat Center Objective

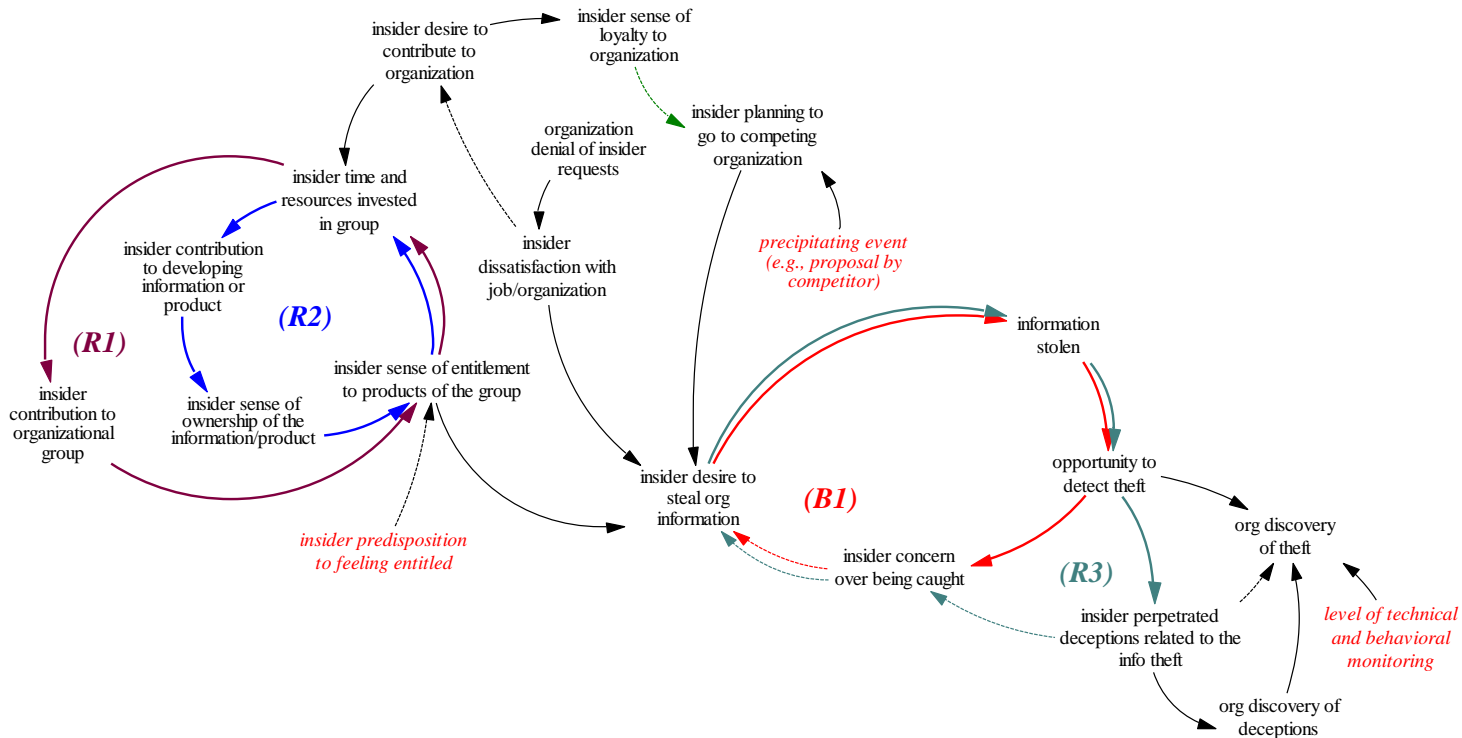


*Opportunities for prevention, detection, and response for an insider attack*



# Deriving Candidate Controls and Indicators -1

*Insider threat research develops this...*



# Deriving Candidate Controls and Indicators -2

*And turns it into this...*

Splunk Query Name: Last 30 Days - Possible Theft of IP

Terms: 'host=HECTOR [search host="zeus.corp.merit.lab" Message="A user account was disabled. \*" | eval

Account\_Name=mvindex(Account\_Name, -1) | fields Account\_Name |  
strcat Account\_Name "@corp.merit.lab" sender\_address | fields -  
Account\_Name] total\_bytes > 50000 AND

recipient\_address!="\*corp.merit.lab" startdaysago=30 | fields client\_ip,  
sender\_address, recipient\_address, message\_subject, total\_bytes'





# DoD Cyber Workforce Development

## Challenges

- Inability to “train as you fight” as part of routine operations
- Inability to accurately assess mission readiness of cyber units/crews
- Lack of real-time modeling and simulation tools for lifelike skills practice and assessment

## SEI Response

- CWD Capabilities Definition and Measurement
- CERT Exercise Network (XNET)



# CERT XNET

## Goals of XNET:

- Convenient and Efficient Access to Range AND Scenarios
- Robust individual/team evaluation
- Advances in Mod/SIM
- Operationalize DoD Cyber Community

## DoD Utilization:

- USCYBERCOM Cyber Flag exercises
- Army Reserve Information Operations Command pre-deployment evaluation
- OSD/NII International Cyber Defense Workshop (ICDW)
- Army Theater Cyber Center of the Year competition



# Cyber Flag

USCYBERCOM sponsored, world-class cyber exercise  
Exercise Service Components and JCCC in tactical cyber operations;  
progressive complexity over 4 mission days

## 12-1 Advances:

- Xcloud 1.0; 4,000 dynamically provisioned, controlled hosts/devices; 1-click roll-back, integrated record/playback
- Embedded Cyber Situational Awareness and COP 1.0
- “Whack a Mole” OPFOR
- 2,700 simulated users with under-the-floor, real-time control

## 13-1 Development:

- Automated helpdesk for “complaining users”
- COP 2.0; synergized feeds
- Kinetic CND (based-on Scadaville)
- Xcloud 2.0; instrumented for real-time lessons learned, BDA



# Notices

© 2012 Carnegie Mellon University

This material is based upon work supported by the U.S. Department of Defense under Contract No. FA8721-05-C-0003 with Carnegie Mellon University for the operation of the Software Engineering Institute, a federally funded research and development center.

Any opinions, findings and conclusions or recommendations expressed in this material are those of the author(s) and do not necessarily reflect the views of the United States Department of Defense.

## NO WARRANTY

THIS MATERIAL OF CARNEGIE MELLON UNIVERSITY AND ITS SOFTWARE ENGINEERING INSTITUTE IS FURNISHED ON AN "AS-IS" BASIS. CARNEGIE MELLON UNIVERSITY MAKES NO WARRANTIES OF ANY KIND, EITHER EXPRESSED OR IMPLIED, AS TO ANY MATTER INCLUDING, BUT NOT LIMITED TO, WARRANTY OF FITNESS FOR PURPOSE OR MERCHANTABILITY, EXCLUSIVITY, OR RESULTS OBTAINED FROM USE OF THE MATERIAL. CARNEGIE MELLON UNIVERSITY DOES NOT MAKE ANY WARRANTY OF ANY KIND WITH RESPECT TO FREEDOM FROM PATENT, TRADEMARK, OR COPYRIGHT INFRINGEMENT.

Use of any trademarks in this presentation is not intended in any way to infringe on the rights of the trademark holder.

This Presentation may be reproduced in its entirety, without modification, and freely distributed in written or electronic form without requesting formal permission. Permission is required for any other use. Requests for permission should be directed to the Software Engineering Institute at [permission@sei.cmu.edu](mailto:permission@sei.cmu.edu).

CERT® is a registered mark owned by Carnegie Mellon University.



# Cyber Mission Assurance (OSD CAPE)



# Overview

Quick overview of “research vision” for the Cyber Mission Assurance work

Client example: Leveraging Cyber Mission Analysis Method(s) in support of OSD CAPE goals and objectives

Questions?



# Cyber Mission Analysis Research Focus



## Challenges

- Lack of understanding of network and mission impacts when capabilities are reduced
- Facing continually evolving adversary tactics, techniques and procedures (TTPs) to gather information and disrupt network/mission operations
- Very limited opportunities and resources to “train as you fight”

## Research Approach & Innovations

- Leverage SoS architecture-centric methods with NSS’s cyber security initiatives to create a catalog of mission thread artifacts which can be used to analyze DoD networks for mission assurance and architectural agility and resilience
- Automation Framework to generate attacks which is integrated with XNET to perform cyber security workforce development and training based on the mission thread artifacts

## Impact to DoD

- A streamlined and repeatable mission analysis method to improve mission assurance and situational awareness for cyber warriors and the missions being executed
- A single technique that enables the mission needs to drive architecture and training



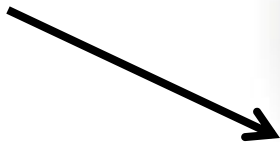
# Mission Assurance Research: Guiding Scenario



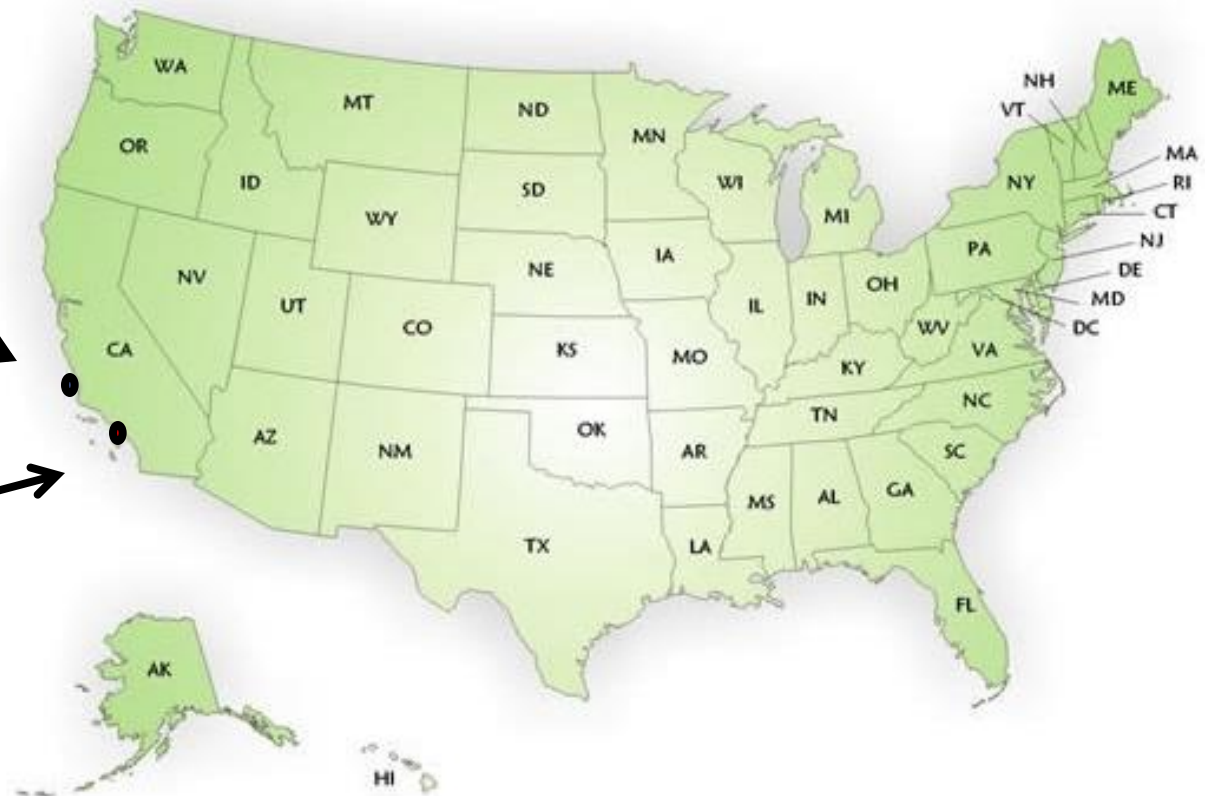
An adversary is interested in gaining footholds into DoD networks via its computer network exploitation methods

Two key points of interest have been identified

**Naval Personnel  
Information at Port  
Hueneme**



**Naval Maintenance  
Operations – San Diego**





# Guiding Scenario – Current Approach



**1** Adversary performs “phishing” attacks and compromises 3 workstations in each network and a privileged account on the Personnel system

US imposes tariffs and sanctions on adversary country; Intelligence reports note adversary is considering taking some action

**2** Adversary starts Denial of Service Attacks on Operations system

**5** Adversary begins exfiltration of personnel information

**6** Adversary stops attack after personnel information is downloaded

**7** Adversary stops DOS attacks

**9** Network admins notice data has been exfiltrated two days after incident; Investigation is started

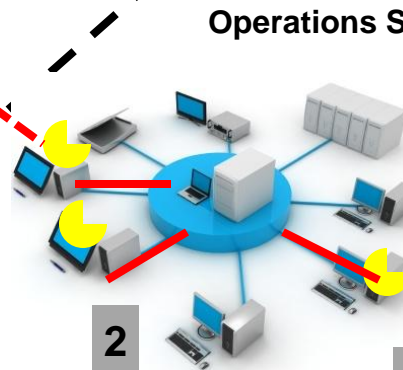
**3** Users start to complain about slow operation of their system

**4** Network administrators execute their TTPs and identify DOS attacks

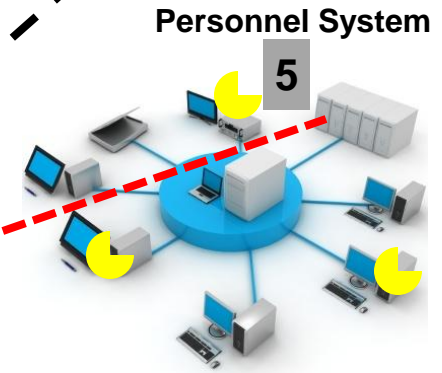
**8** Network admins notice DOS attack has stopped and begin network battle damage assessment



Adversary's System



Operations System



Personnel System



# Guiding Scenario – Desired End State



- 1 Navy locations identify key missions and cyber dependencies to drive training using the latest automated technologies
- 2 Adversary performs “phishing” attacks and compromised 3 workstations in each network and a privileged account on personnel system
- 3 Adversary starts Denial of Service Attacks on Operations system.

- 6 Adversary begins exfiltration of personnel information.  
Network admins confirm threat pattern and mission impact
- 7 Network admins stop attack shortly after download is attempted

- 8 Adversary stops DOS attacks

- 10 Network admins assess variations in attack patterns and mission areas being targeted to update and conduct training

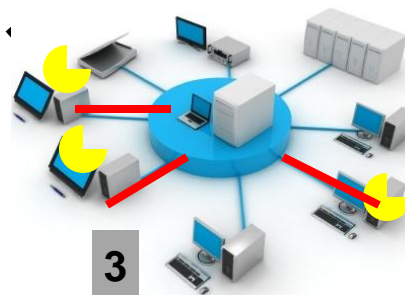
- 4 Users notice slow operation but critical functions continue

- 5 Network admins detect a possible threat pattern

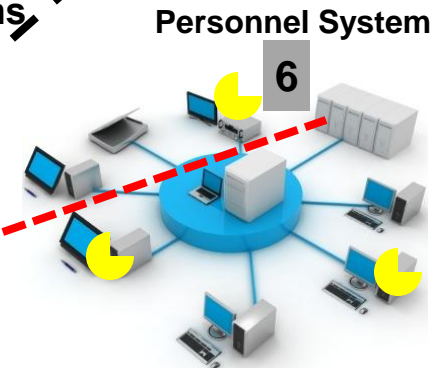
- 9 Network admins quickly determine damage is minimal



Adversary's System



Operations System



Personnel System



# Properties of Desired End State



## Clear Mapping to Cyber S&T Priorities\*

- **Increasing Adversary / Defender relative work:** The cyber attack is stopped with fewer resources on the part of the defender
- **Assuring Effective Missions:** The critical missions were identified and related to cyber vulnerability and attack patterns to enable rapid detection and reaction to the attack.
- **Resilient Infrastructure:** The critical system functions were identified and mapped to architectural dependencies to build-in mission assurance

## Assertions to Achieve Cyber S&T Priorities

- Long term automation objective requires understanding the analytical framework, technical dependencies and patterns of cyber operations
- Enabling rapid, repeatable and flexible training is critical both in the near term and to utilize eventual automation techniques

*\*Cyber S&T Priority Steering Council Research Roadmap, NDIA Disruptive Technologies Conference, 8 Nov 2011*



# Task A1: Create a catalog of cyber security mission thread artifacts



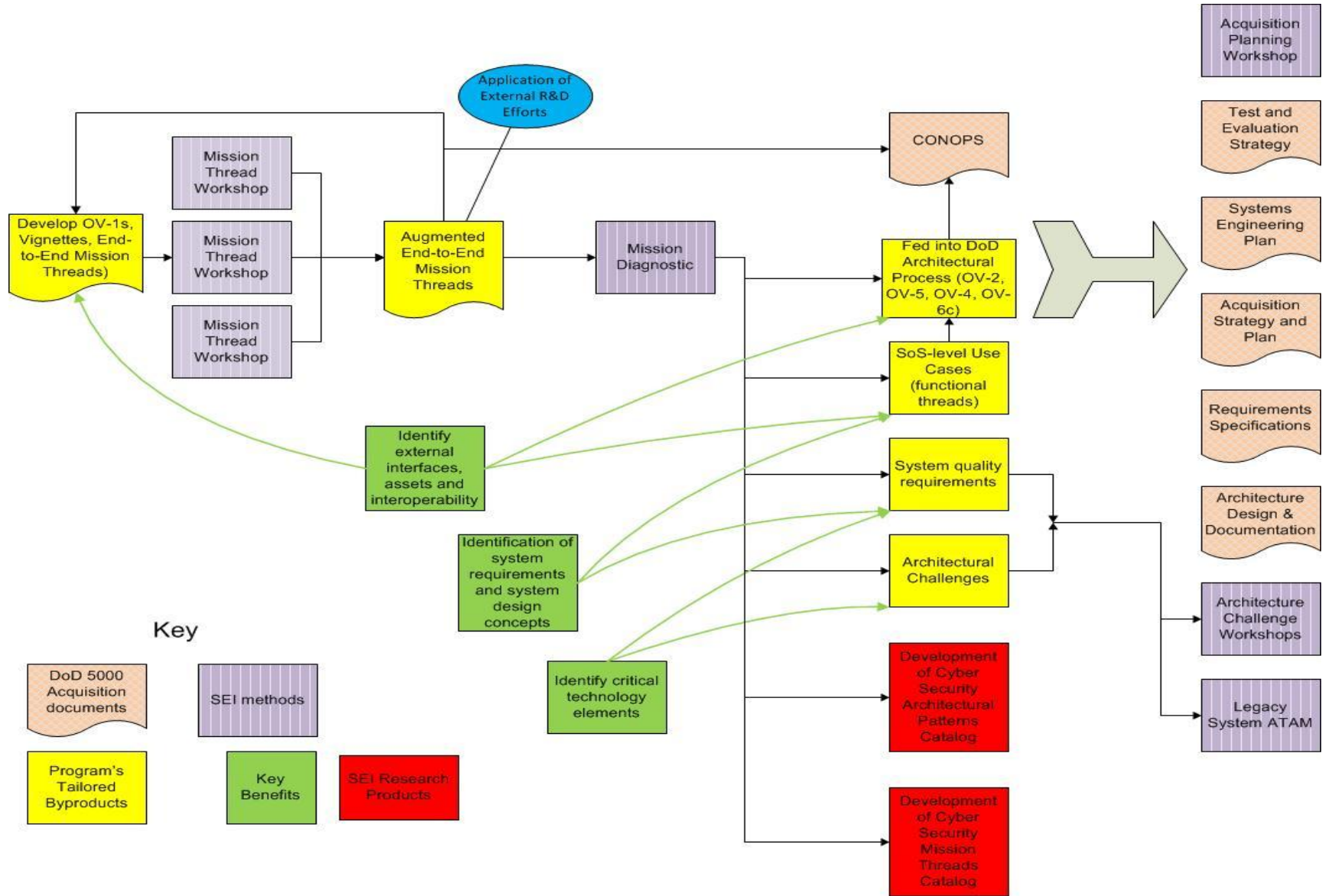
## Problem 1

Can an approach be developed to enable our cyber warriors to quickly gain an understanding of operational impacts on their networks and missions when cyber actions are considered in response to attacks/threats?

- Need an approach which can be used to analyze and evaluate the agility and resilience of the infrastructure
- The approach must support mission assurance analysis
- The approach needs to be able to address changing adversary TTPs
- Risk identification and prioritization is a key aspect that must be addressed



# Task A1: High-Level Cyber Security Mission Thread Approach





# Task A2: Develop Cyber Security Workforce Development Framework

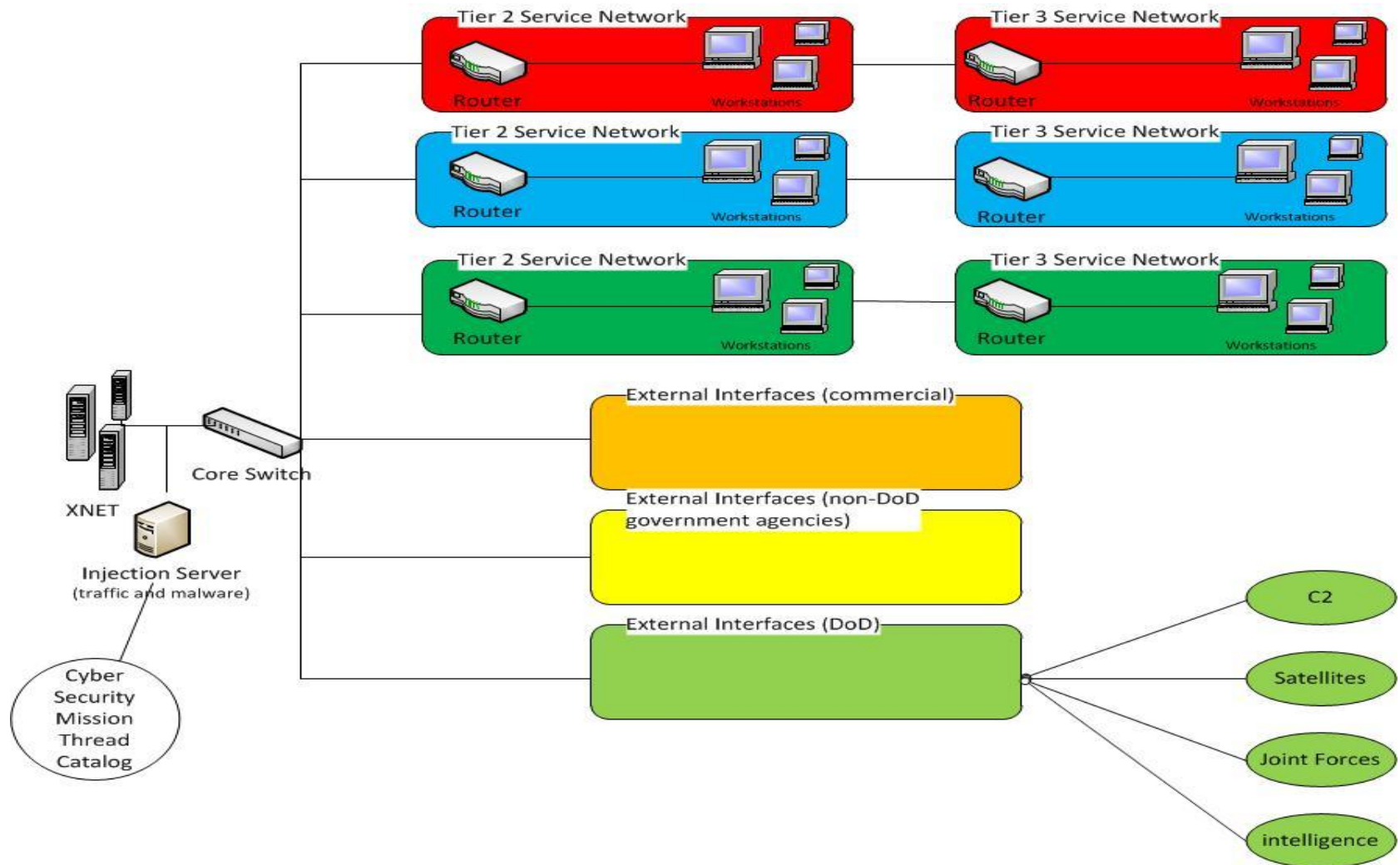
## Solution

1. Work with the XNET team to incorporate the use of the mission thread artifacts to create a catalog of scenarios
2. Work with the Malicious Code team to define requirements and develop a malware-like framework which supports XNET and the scenarios being developed
3. Based on previous XNET cyber exercises, evaluate traffic/data generation capabilities and the need to enhance the XNET capabilities to support the scenarios being developed
  - internal application, MIT's Lariat or other external applications
  - external interfaces to real/simulated hardware/communication links
4. Pilot with organizations with existing XNET setups





# Task A2: Cyber Security Workforce Development Training Approach



# Supporting client need: OSD CAPE

## Mission

OSD CAPE responsibilities include:

- analyzing and evaluating plans, programs, and budgets in relation to defense objectives and threats
- providing leadership in developing improved analytical tools for analyzing national security planning
- ensuring that the costs of DoD programs are presented accurately and completely

Adapted from <http://www.cape.osd.mil>

## SEI Objective

Enable DOD to develop a Cyber Front End Assessment Model and Approach that:

- prioritizes OSD C4 mission objectives
- develops executable mission threads in order to create high impact and realistic scenarios that drive unit, component and joint virtual training exercises (and modeling and simulation)
- results in data collection and metrics that can be leveraged to make meaningful IT/Cyber programmatic decisions

## Challenges with current approach

- Treating each exercise as a “one-off” event is inefficient and doesn’t support consistent measures for analysis across events
- Lack of clarity around defined resiliency measures
- Need for objective ways to measure and analyze exercise results





# OSD CAPE: Approach

Leverage multiple SEI methods:

- Apply RTSS Architecture-Centric Mission Thread method to prepare for upcoming cyber exercise scenarios
- Work with CERT Network Situational group to bring into consideration real-life issues they are addressing supporting DoD networks
- Apply CERT Resilience Management Model as the framework to define resiliency measures

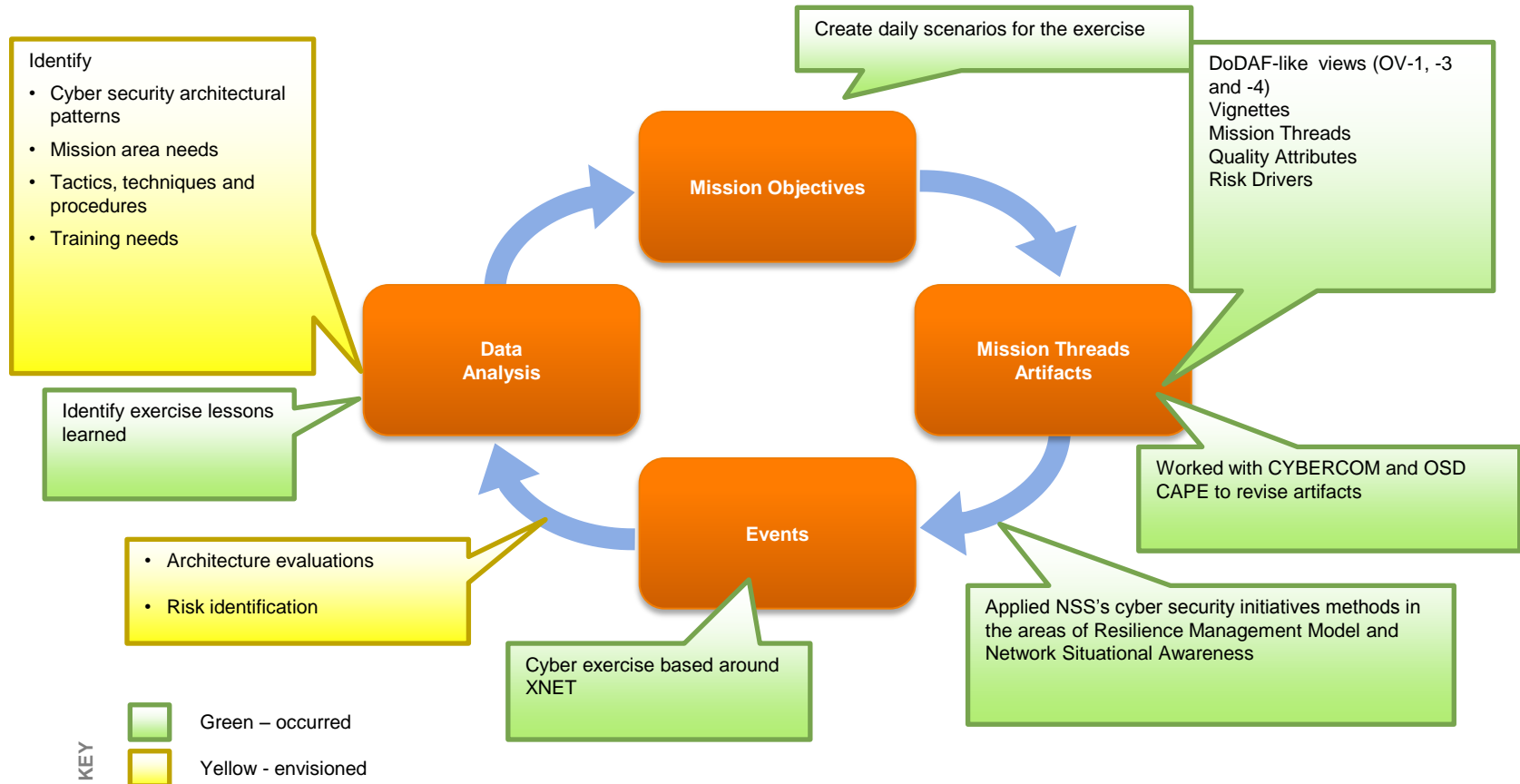
Work with CERT Malicious Code group to get an understanding of how an attack (like phishing or a PDF-exploit) works and incorporate that into the mission thread

Participate in exercises to analyze effectiveness of cyber mission threads and collect resiliency measurement data for post-event analytics

Revise baseline mission threads and measures that can be leveraged for next exercise



# OSD CAPE: End-to-End Lifecycle



# OSD CAPE

## Impact

- SEI preliminary mission threads were used during the cyber exercise pre-planning meeting, led by LCDR Michael C. Holland USCYBERCOM J-73, to develop scenarios for the December Cyber Flag exercise
- Information provided by the SEI, and others, is being used at the initial planning conference for this year's cyber exercise mission to help prepare for the next exercise.
  - For example, mission threads providing additional detail about threats origination are likely to be used to decide where to put sensors for the next exercise.



**Impact Statement Dr. Dixon, OSD CAPE (paraphrased):**  
“Cyber Flag daily scenarios were significantly enhanced due to the mission thread method.”



# Recent OSD CAPE Activity (2/28/12)

## Completed delivery of data analysis efforts from Cyber Flag 12-1

- Identified what information was able to be recorded during the exercise (through sensors), as well as what information was not able to be captured due to sensor placement, storage, etc.
- Identified what additional information could be obtained in future cyber exercises based on:
  - Earlier and more detailed pre-planning for the cyber exercise
  - If additional resources were applied to existing setup
- Provided proposal to OSD CAPE client for how to apply the end-to-end cyber mission assurance approach (circle flowchart graphic)

## Other potential and current clients applying approach

- Currently leveraging secure mission thread approach on DHS S&T Commercial Warning Automated System (CMAS) project
  - Mission threads used to define emergency response scenario analysis and to identify security threat risks
- OPNAV N-81 interested cyber defense and modeling
- Multiple related discussions across DoD and Intel community
- Developing research proposal targeted at establishing a Mission Assurance program initiative



# OSD CAPE Next Steps

## Data Planning/management/processing for a cyber exercise

- Requested SEI's continued support for Cyber Flag 13-1 planning and exercise data observer
  - Provide a new work plan which reflects guidance and options provided
- Continue to focus on improving the ability to record and analyze data
  - Based on vignettes/scenarios being proposed to CYBERCOM for Cyber Flag 13-1:
    - Identify how best to take advantage of existing equipment
    - Identify possible additional data collection capabilities and associated costs
  - Consider providing remote data analysis capabilities for the exercise

## Data processing/analysis for cyber mission assurance

- Augment the vignettes/scenarios based on mission assurance approach to identify possible options within the scenarios and the ability to record the information to confirm the events which occurred
- Work on developing the vignettes/scenarios to better reflect current operational situations
- The augmented vignettes/scenarios will be offered by OSD CAPE to CYBERCOM for consideration in Cyber Flag 13-1



# How is this related to today's Challenges?

"We have an independent strategic assessment group made up of senior experts from a whole variety of disciplines across military and civilian organizations ... So the record **Mission Thread Analysis** ly took on and I think I'm excited **Mission Diagnostics** ' of these... We've got to analyze what are the things that are most important to us, prioritize them and decide how do we defend them **Cyber Mission Thread Catalog** machine-to-machine situational awareness relationships, both in and out of the defense focused networks. Create and incorporate automated indications and warning **Automation Framework** are. They know when an attack might be occurring and can warn us ahead of time instead of telling us that something has occurred. **Cyber Threat Patterns** characterize better. Look for the cause, the risk and the mitigation of an event.

Interesting comment out of this [assessment] group that people need to be reminded that the networks aren't the mission, the networks support the mission, and I think there was a period of time where we maybe kind of strayed a little bit and looked at cyber as its own art form and it was the mission and, in fact, like space it enabled **Systems of Systems Approach** or and if we're not looking at it from that broad enterprise aspect we will probably not be successful."

10.20.09 - REMARKS BY GENERAL GENE RENUART at the AFCEA Defending America, Cyber 2010



Questions?



# Virtual Training Environment (VTE) and XNET Overview





# NETCOM - VTE & XNET

Overview of VTE

Overview of XNET

Integrating VTE & XNET into NETCOM Training



# VTE (<http://vte.cert.org>)

## Asynchronous Knowledge and Skill building

- Captured Classroom Lectures
  - Slides, Video, Transcript, Learning Management System
  - Enterprise management tools
- Instructor Demonstrations
  - Narrated Screen-recordings that teach specific skills
- Hands-on Labs
  - Practice for developing cybersecurity skills



# VTE (<http://vte.cert.org>)

## Entry Level Training

- Security +
- IAT Level I
- IAM Level I

## Advanced Level Training

- CISSP
- CISA
- ISSEP

## Technology Specific Training

- IPv6
- Wireless Security
- SiLK & Netflow Analysis



# The Cyber Exercise Challenge

How to make cyber exercises routine, realistic, repeatable, and cost effective?

- Logistics
  - Travel and facility cost
  - Building/managing exercise infrastructure
- Complexity
  - Difficult to create realistic and current scenarios
  - Exercise infrastructures too monolithic
- Outcome
  - Limited benefit to workforce cyber readiness



# Solution: CERT Exercise Network (XNET)

Browser-based access to mission-specific cyber-exercise environment

Frees units from the resource intensive tasks of...

- building
- deploying
- administering
- ...the exercise environment

Allows controllers to focus on exercise objectives



# XNET Overview

Web-based Access  
Centrally managed Infrastructure  
Customizable Scenarios  
Structured Control  
Team Collaboration  
Assessment and Observations



The screenshot displays the XNET website interface. At the top, there are logos for CERT, Software Engineering Institute Carnegie Mellon, and XNET. Navigation links for Home, Events, and CERT are present, along with a Login button. A welcome message states: "Welcome to CERT's Exercise Network (XNET). XNET is a next-generation cybersecurity training and simulation platform, providing web-access to real-time security events on dynamically deployed computers and network infrastructure." The main content area is divided into four sections: Inquiry, Requirements, Demo Exercise, and Upcoming Events. The Inquiry section provides information on how to register for events and links to documentation. The Requirements section lists technical specifications for user experience. The Demo Exercise section offers a trial exercise with login credentials. The Upcoming Events section lists scheduled training programs and workshops.

**Home | Events | CERT** **Login**

Welcome to CERT's Exercise Network (XNET). XNET is a next-generation cybersecurity training and simulation platform, providing web-access to real-time security events on dynamically deployed computers and network infrastructure.

**Inquiry**

We facilitate events in the spectrum of hands-on instructor-led training to live-fire exercises for small teams or large organizations. Our goal is to offer rich training scenarios on a hassle-free infrastructure.

To register for an upcoming event, please visit the [Events](#) page. If you already have credentials for your scheduled event, click the [Login](#) button.

For more information about XNET, please see the following documentation:

- [CERT Approach to Cybersecurity Workforce Development](#)
- [XNET Brochure](#)
- [XNET Whitepaper](#)

**Requirements**

The user experience can be affected by the network conditions between the participants and the exercise environment. Please use the [SpeedTest](#) to verify that **each user connection** exceeds **384/Kbs** with less than **230/ms** of latency.

- Web Browser that allows Microsoft's signed ActiveX Remote Desktop Control OR CERT's signed Java Applet
- Screen resolution of 1280x800 or greater

**Demo Exercise**

We often have a demo exercise running for you to try out. While we don't guarantee availability of this exercise, we invite you to try [logging in](#) with the following credentials:

- Username: your name
- Password: demo

If login does not work, all the demo seats are filled. Please try again in a few minutes.

For further inquiry please contact us at [xnet-info@cert.org](mailto:xnet-info@cert.org)

**Upcoming Events**

- 04/19/2011 - Incident Response Training Course Capstone
- 04/25/2011 - National Cyber Readiness Training Program
- 06/20/2011 - International Cyber Defense Workshop



# Access

Requires

- Web Browser, Java, and Internet connectivity

Self-contained environment

- Scenario network traffic contained in virtual sandbox via RDP Air-Gap

***Geographically Separated Teams have  
Instant Access to Live Exercise Scenarios***

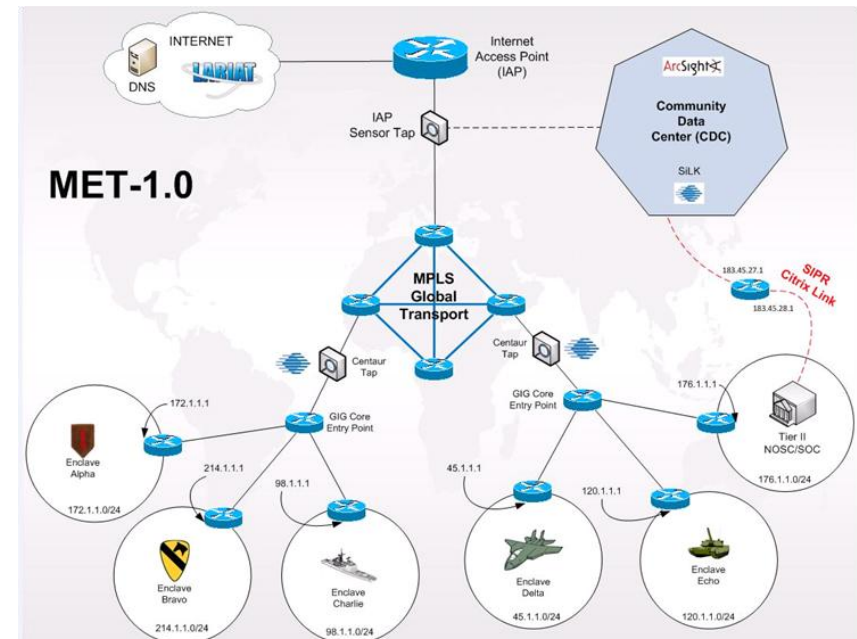
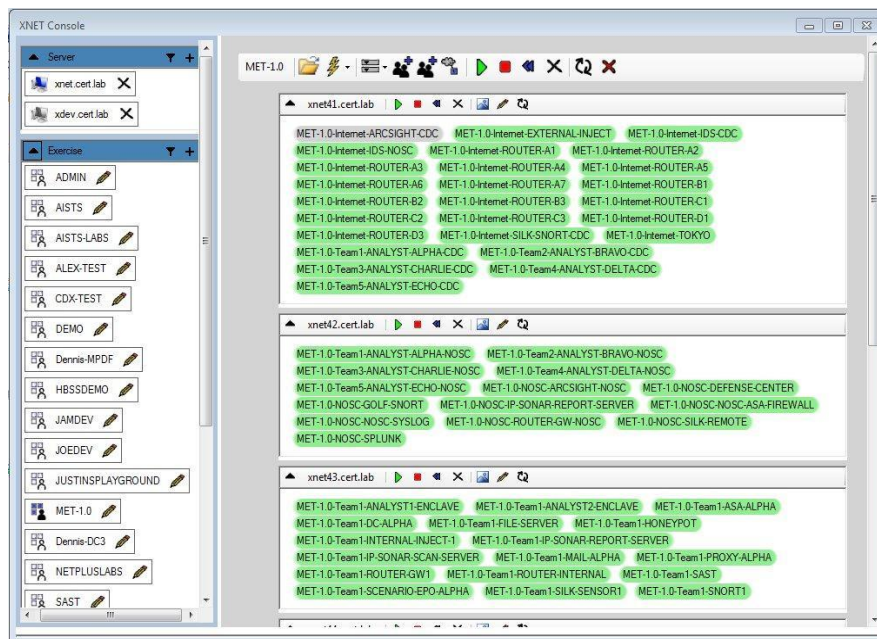


# Centrally Managed Infrastructure

NextGen Virtualization

Granular Exercise control

Can “Plug-In” to DoD Ranges

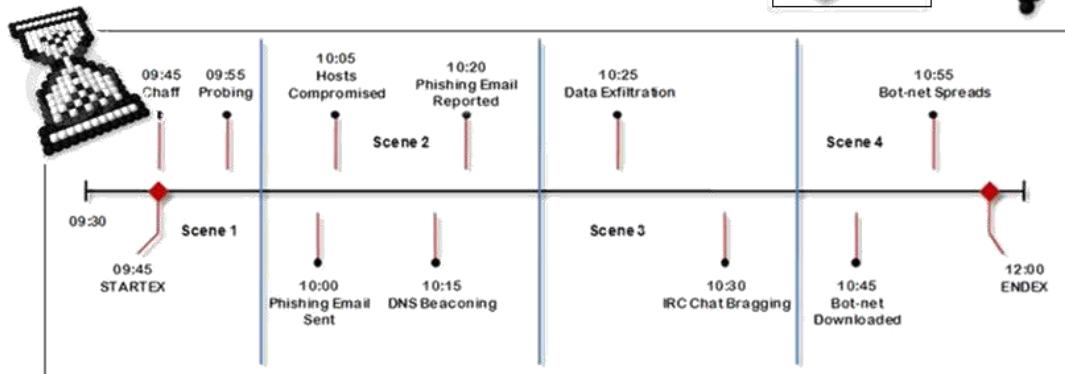
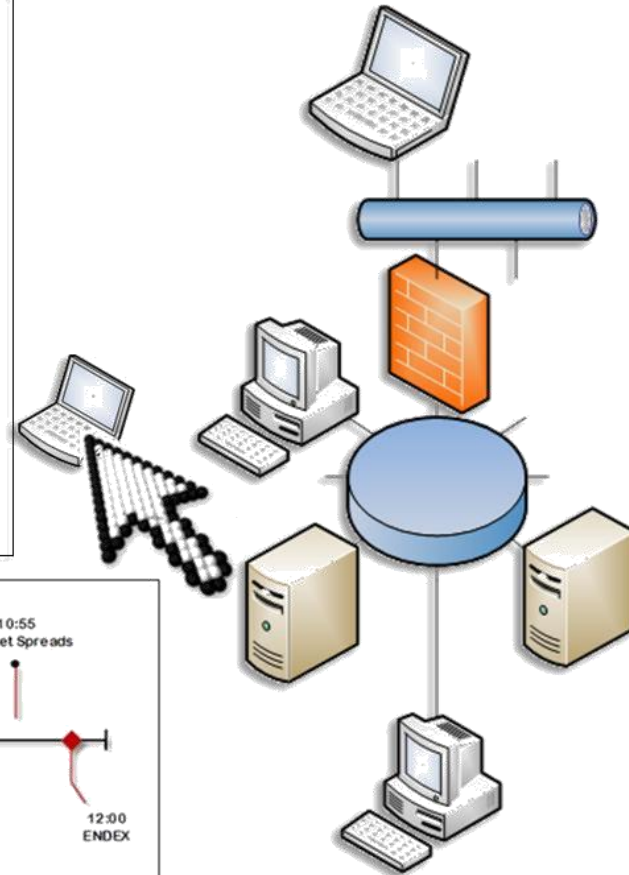
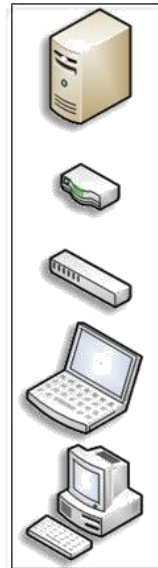




# Customizable Scenarios

XNET allows you to:

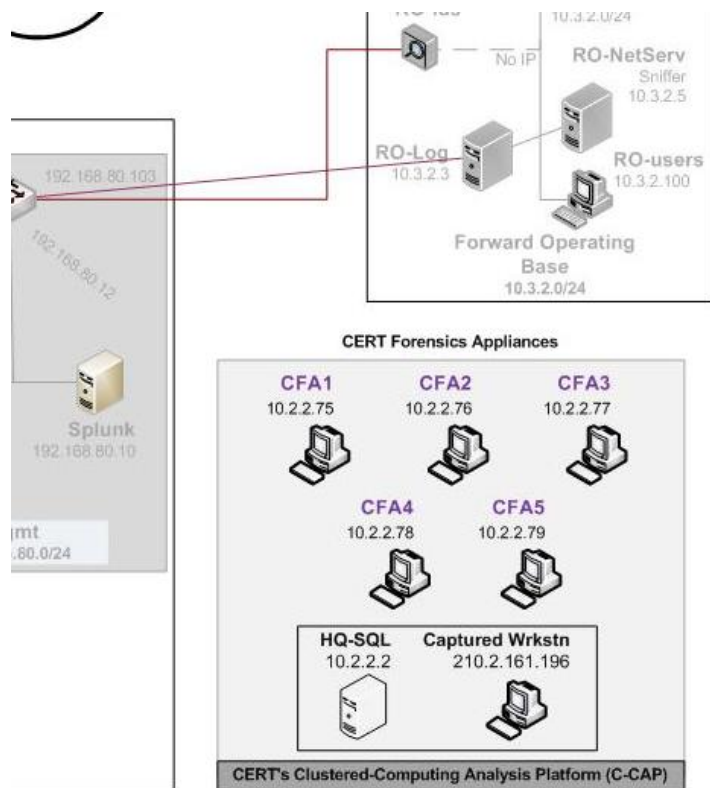
- Create your environment
- Create your events
- Create your timeline



# Customizable Scenarios – Forensics

## XNET utilized to provide a real-time Forensics Challenge for Annual Cyber Defense Exercise

Access to CERT Forensics Appliance,  
LiveView Images, C-CAP



Notional Captured Workstation – Native Arabic XP Install



# Structured Control

## On-the-Fly modification

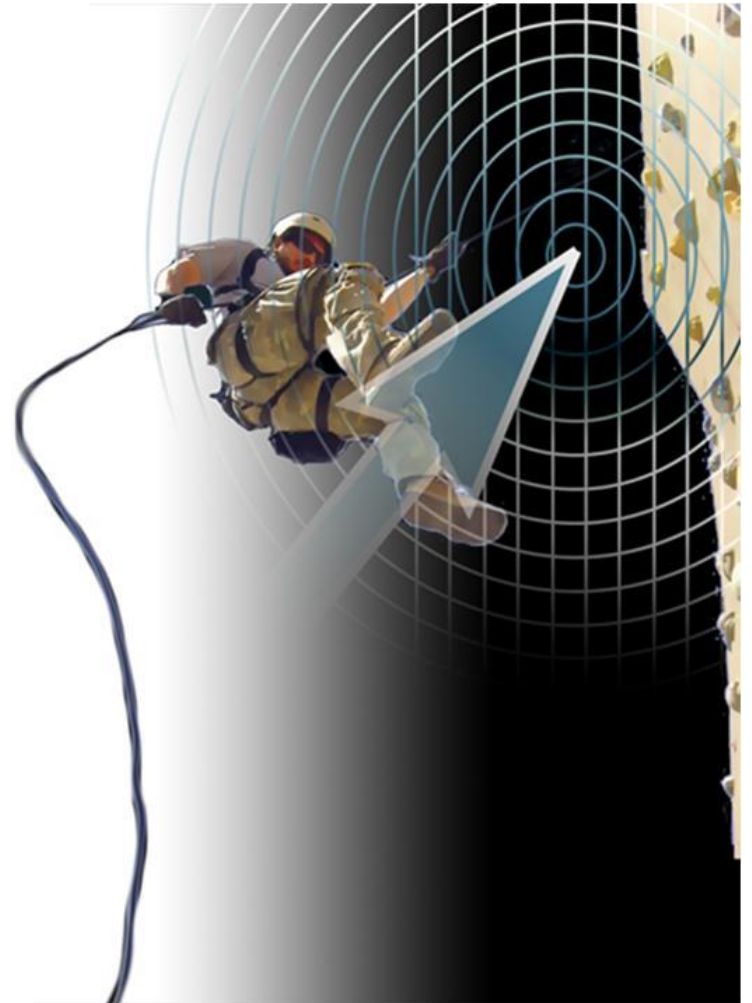
- Timeline and Event Library

## Realistic Threats

- Drag and Drop attacks/anomalies
- Robust traffic generation

## Automated data collection

- Real-time readiness metrics



# Team Collaboration

## Chat

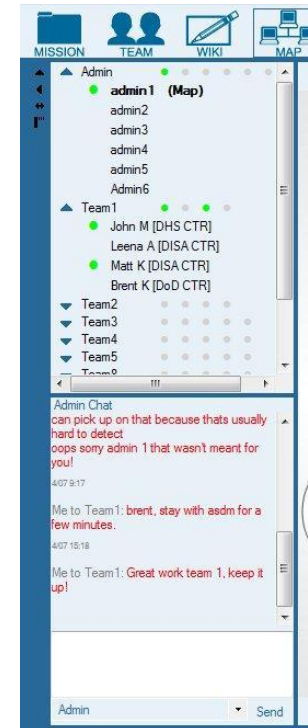
- Instant out-of-band communications

## White boards via WIKI pages

- Collaborate on problems, share ideas, answer team questionnaires

## Scenario Maps

- Share remote desktop (learn from others)
- Work as a team in a single environment



# Assessment and Observation

Allows users to:

- Provide Feedback
- Take Quizzes
- Submit Reports

Allows evaluator to:

- Glean Instant feedback
- Pose Leading Questions
- Evaluate users responses
- Access Automated Scoreboard

The screenshot shows a web-based survey titled "End of Exercise Survey". At the top, there is a navigation bar with tabs: Admin, Mission, Team, Map, and Form. The survey is divided into two sections: ANALYST and INSTRUCTOR. Each section contains five statements with five radio button options: Strongly Agree, Agree, Neutral, Disagree, and Strongly Disagree. Below the INSTRUCTOR section, there is a text area for comments and a Submit button.

End of Exercise Survey

**ANALYST**

The XNET portal was user friendly and easy to navigate. ☐ Strongly Agree ☐ Agree ☐ Neutral ☐ Disagree ☐ Strongly Disagree

The exercise provided realistic threat/response scenarios. ☐ Strongly Agree ☐ Agree ☐ Neutral ☐ Disagree ☐ Strongly Disagree

The training scenario was both challenging and engaging. ☐ Strongly Agree ☐ Agree ☐ Neutral ☐ Disagree ☐ Strongly Disagree

This training methodology would enhance analyst readiness. ☐ Strongly Agree ☐ Agree ☐ Neutral ☐ Disagree ☐ Strongly Disagree

I would recommend this training methodology to my peers. ☐ Strongly Agree ☐ Agree ☐ Neutral ☐ Disagree ☐ Strongly Disagree

**INSTRUCTOR**

The XNET portal was user friendly and easy to navigate. ☐ Strongly Agree ☐ Agree ☐ Neutral ☐ Disagree ☐ Strongly Disagree

The scenario enabled the analysts to practice AFCERT TTPs. ☐ Strongly Agree ☐ Agree ☐ Neutral ☐ Disagree ☐ Strongly Disagree

The portal allowed me to control the flow of the training scenario. ☐ Strongly Agree ☐ Agree ☐ Neutral ☐ Disagree ☐ Strongly Disagree

I was able to effectively monitor the progress of the participants. ☐ Strongly Agree ☐ Agree ☐ Neutral ☐ Disagree ☐ Strongly Disagree

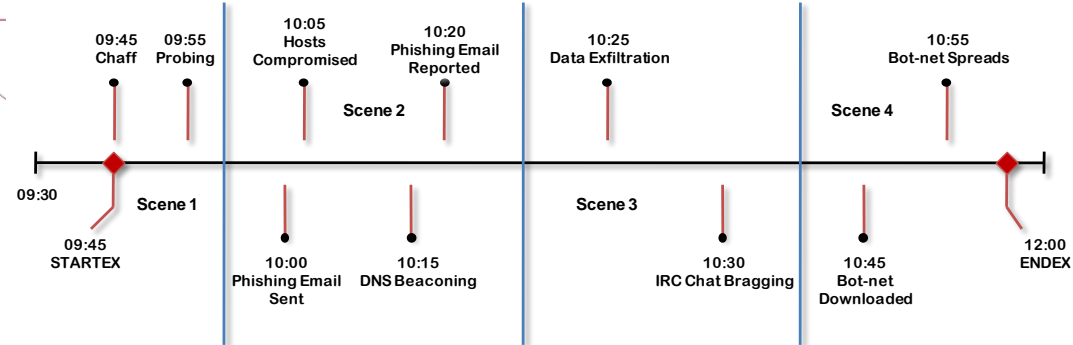
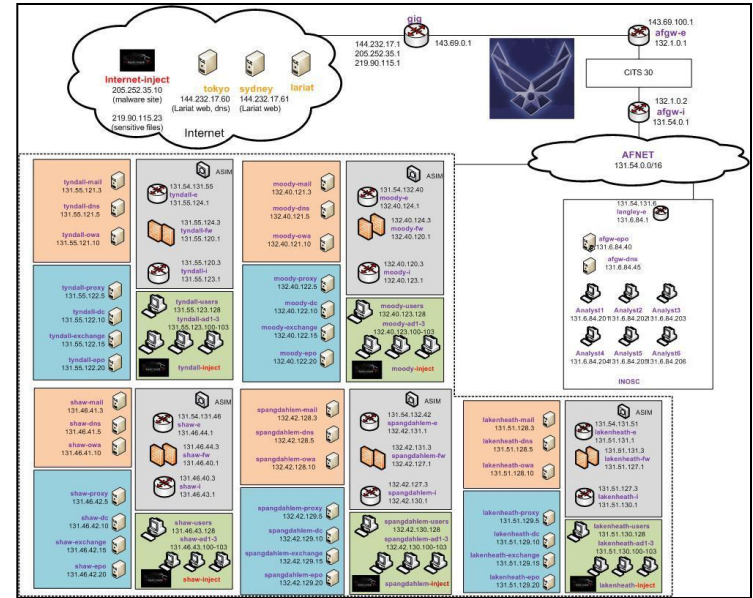
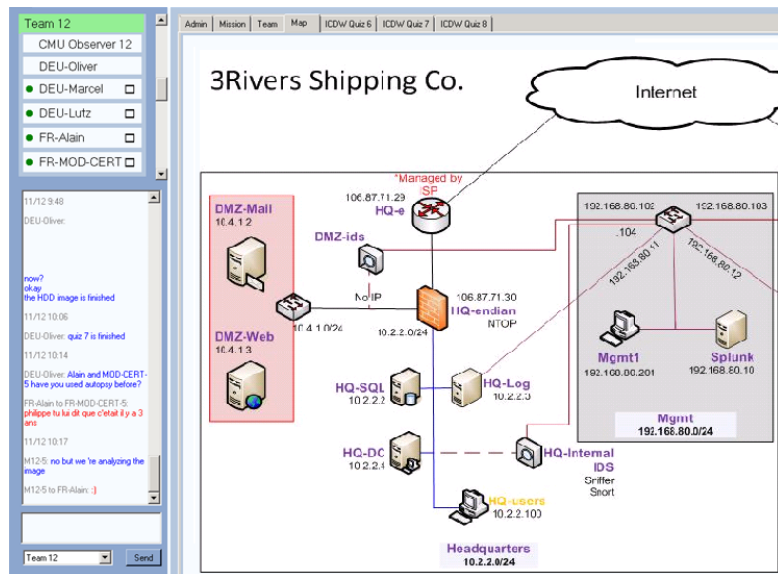
This training methodology would enhance overall unit readiness. ☐ Strongly Agree ☐ Agree ☐ Neutral ☐ Disagree ☐ Strongly Disagree

Please add any comments that might help us improve:



# XNET: Force Utilization Examples

US Army NETCOM  
USAF  
US Army Reserves  
OSD/NII  
NSA  
DHS / US-CERT

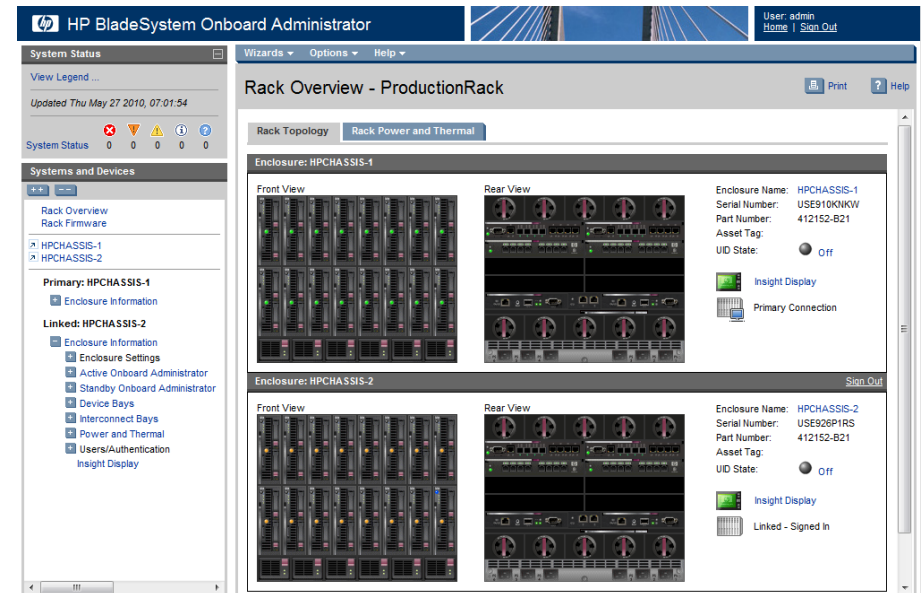




# Infrastructure

Fixed (Primary)

Deployed  
(secondary alternative  
- limited capabilities)

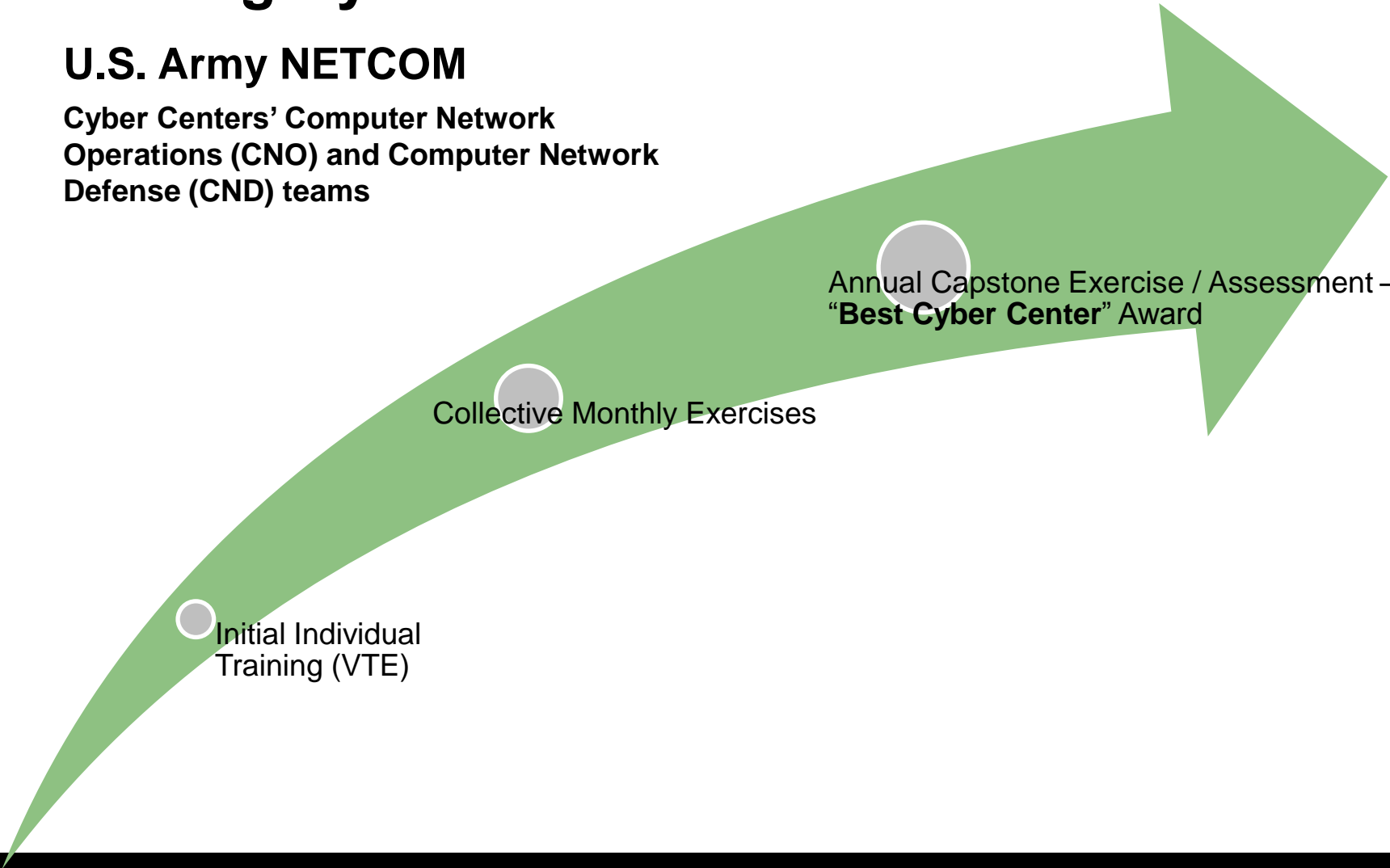


# OPERATION ELITE MERCURY

## “Gaining Cyber Dominance”

### U.S. Army NETCOM

Cyber Centers’ Computer Network  
Operations (CNO) and Computer Network  
Defense (CND) teams



Collective Monthly Exercises

Initial Individual  
Training (VTE)

Annual Capstone Exercise / Assessment –  
“**Best Cyber Center**” Award





# XNET Scenario Introduction

Brent Kennedy

27 March 2012



# Example Scenario Overview

Our scenario today was utilized during mission validation of the U.S. Army Reserve Information Operations Command's Detachment 52 in its preparations for mobilization and deployment to Cyber Center SWA.

Your mission is to gain full situational awareness of the network including normal and abnormal traffic.

The exercise is divided into 2 overall sections.

The first section will be network reconnaissance which includes familiarization with the systems and tools, benchmarking the network traffic, and testing all hosts for vulnerabilities.

The second section will introduce active attacks. As a collective group, you must identify the attacks to determine what they are doing and where they are coming from.



# Scenario Overview (continued)

The network you must protect is divided into 3 parts: NOSC, Fort Hood, and Fort Huachuca.

The NOSC is "physically" located at Fort Hood but can be thought of as a separate network.

During your network reconnaissance take a close look at each network.

You should have a full understanding of all the hosts they contain as well of the traffic coming in, out, and within.



# **Scenario Overview (continued)**

## **Topology overview**

### **External scanning**

**Zones: NOSC, Hood, Huachuca**

**Actions: Login to Arcsight from Mgmt machines**

**What to look for: port scan notifications**

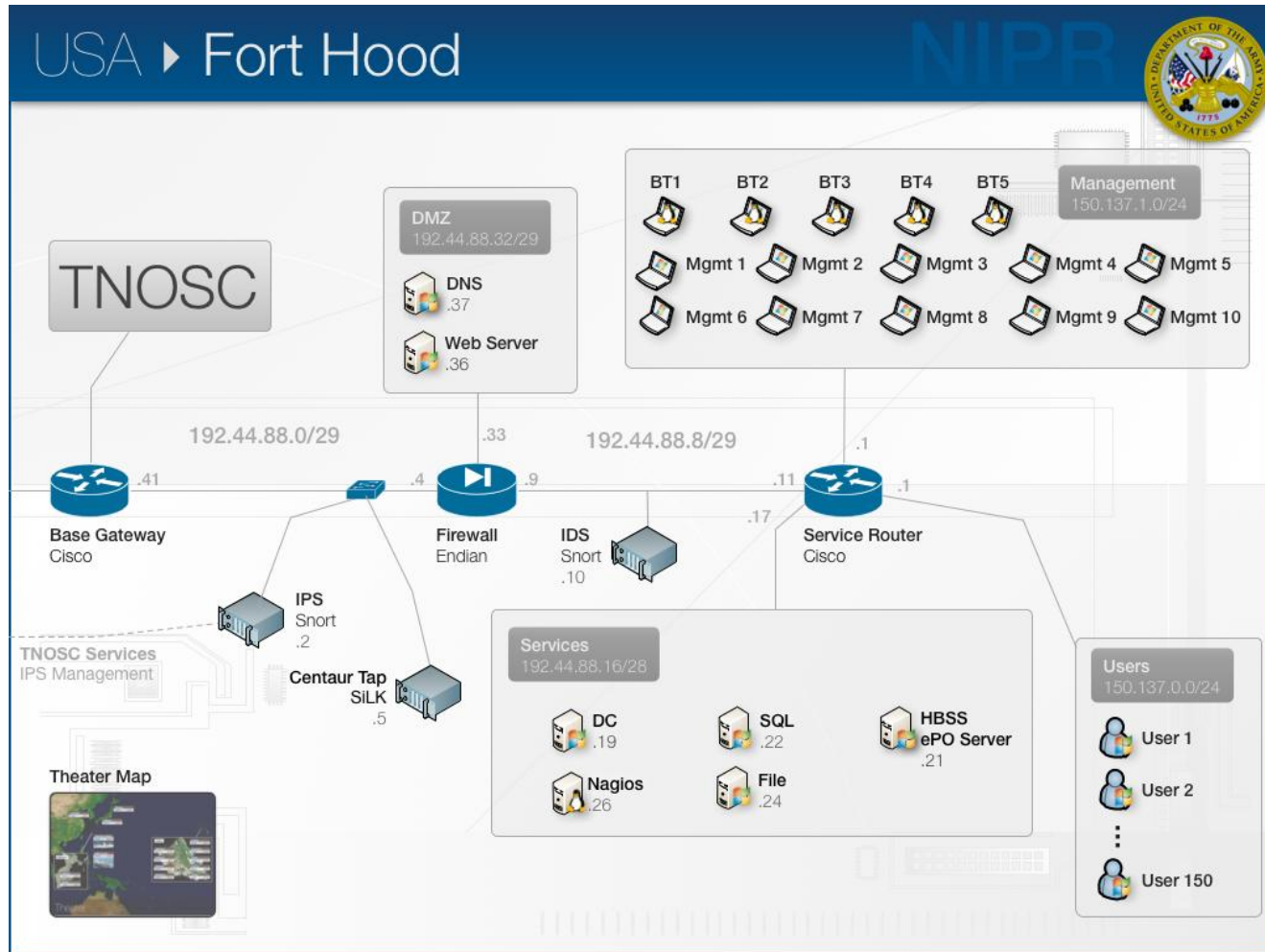
**Highlights: Arcsight**



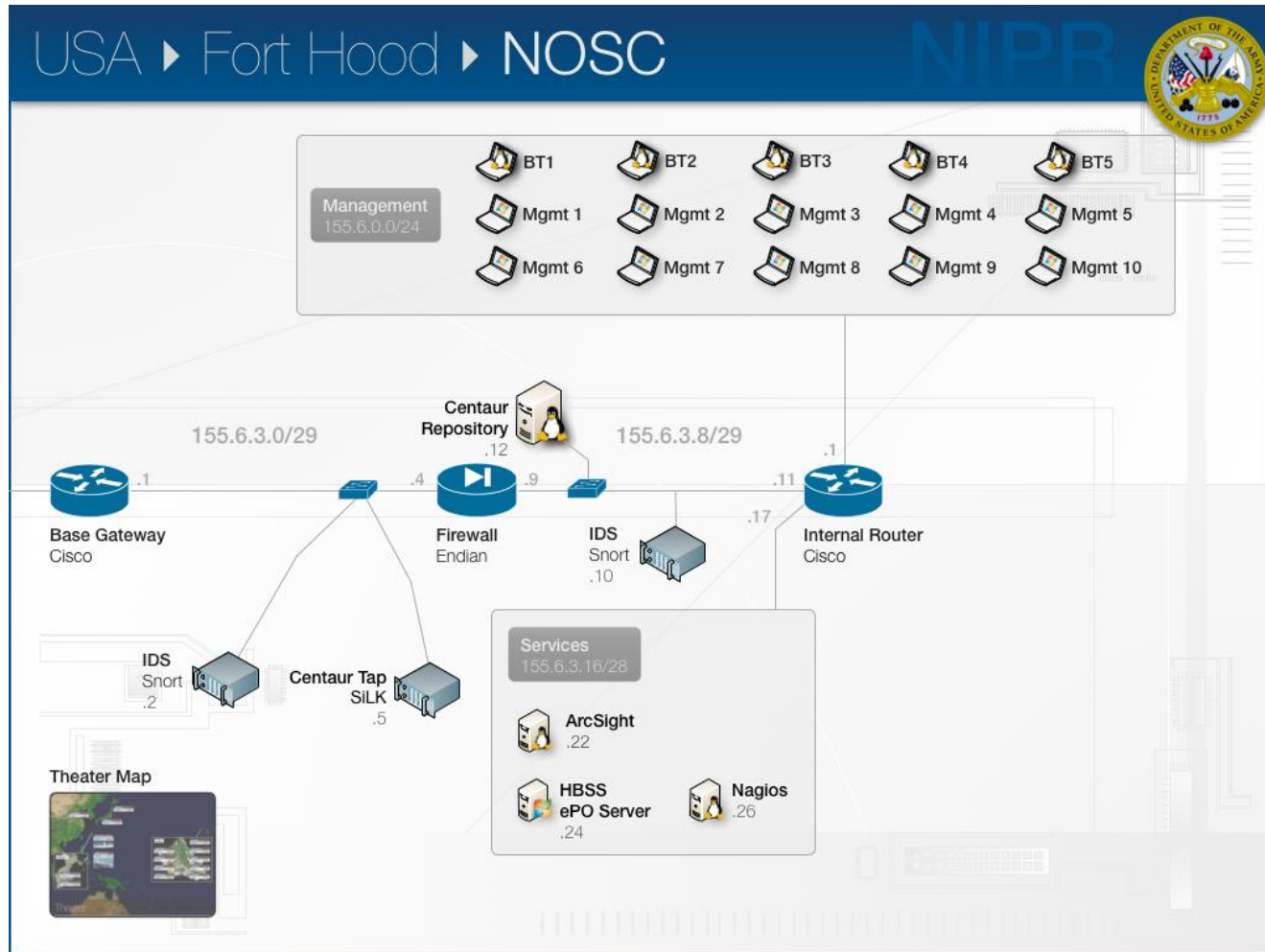
# Exercise Environment



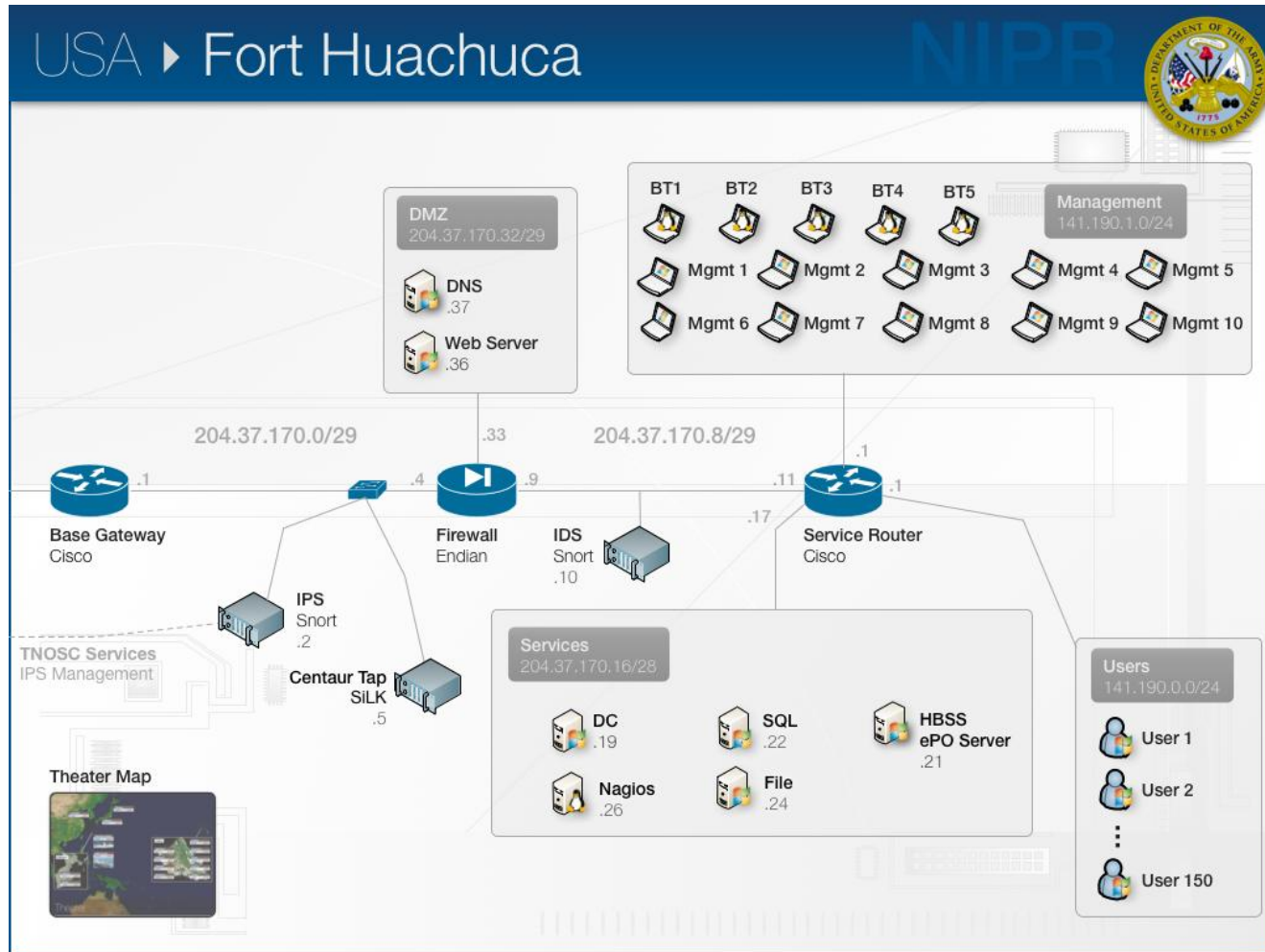
# Exercise Environment (continued)



# Exercise Environment (continued)



# Exercise Environment (continued)





# Scenario Overview (continued)

**User scanning**

**Zones: Hood, Huachuca**

**Actions: Use retina on Mgmt machine to scan user subnet**

**WTLF: # hosts unpatched (IPs:...)**

**Highlights: Retina, Nessus**



# **Scenario Overview (continued)**

**SQL Injection**

**Zones: Hood**

**Actions: Have Arcsight Open from Mgmt machines**

**WTLF:**

**‘SQL Injection’ and ‘TFTP’ log entries**

**Web logs with attack string**

**Highlights: Arcsight**



# **Scenario Overview (continued)**

## **Data Exfiltration**

**Zones: Huachuca**

**Actions: Open wireshark on internal and external snort**

**WTLF: data packets from 3 exfiltrations; all 3 send 'Sherlock Holmes' over the wire**

**Highlights: Wireshark**



# **Scenario Overview (continued)**

**Create HBSS ePo report (time permitting)**

**Zones: NOSC, Hood, Huachuca**

**Actions: Connect to ePo server and generate report on users**

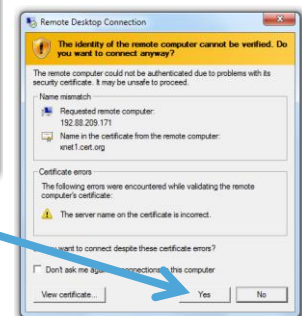
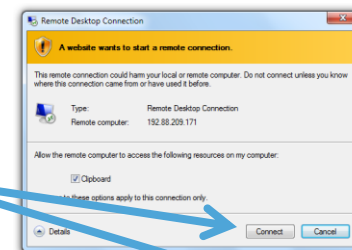
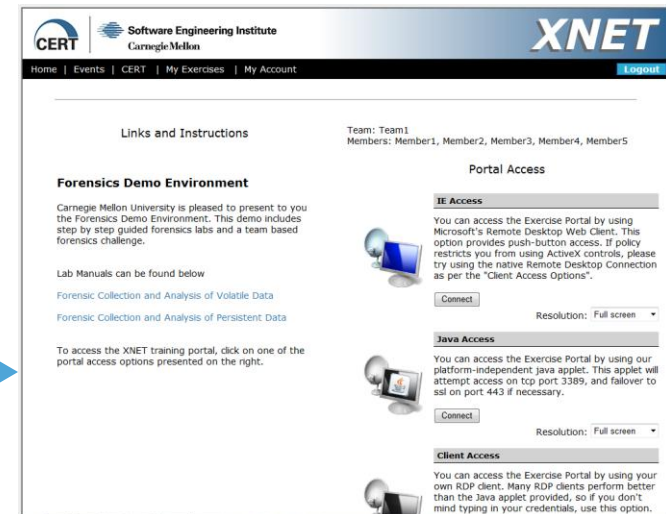
**WTLF: ePo interface and report**

**Highlights: HBSS ePo**



# Exercise Login

1. Please open Internet Explorer and navigate to <http://xnet.cert.org>
2. Please click on the green LOGIN button in the upper right hand corner.
3. Please login using the credentials on your name placard in front of you.
4. Your screen should now appear similar to the one at the right.
5. Please click on the “Connect” button under IE Access.
6. You may be prompted about allowing the RDP client to access the website and about accepting the self-signed certificate. Please click on “Connect” and “Yes” respectively.
7. Once you are logged in, please give one of our instructors a thumbs up.



# Welcome to XNET

At present, you are at the **MISSION** tab. Click [here](#) to access the scenario specific information.

To access the scenario topology, click on the **MAP** tab. Once you are on the Map tab, you will see the Afghan Mission Network. Each circle on this map represents a unit supporting operations in the Afghanistan theatre. Your team will be representing "AFIT1 Al Udeid AFB, Doha, Qatar". Click on the circle named AFIT1 to view the NGO's network that was compromised and access the CERT's Clustered-Computing Analysis Platform (C-CAP). Double click a machine on the C-CAP portal to view the console for that system.

**SYSTEMS** page holds multiple machines open in tabs.

Quizzes are used to test your understanding of the scenario. These are available under the **EVAL** tab. These evaluations will guide you through the tasks that you need to accomplish for this scenario. Please keep in mind that only one person on a team can edit a quiz at a time.

Once the challenge is over, the final results will be published under the **SCORE** tab.

There are a couple of forensics labs available under the **LABS** tab. These labs are useful resources on forensic collection and analysis of volatile and persistent data. Manuals of these labs are available on the exercise page. To start a lab, click the button. This will deploy virtual machines for that lab. Follow the instructions in the lab manual to carry out the lab. Once done, hit the button.

*Team coordination features*

**WIKI** tab is useful for sharing notes and important information amongst the team members.

Chat window on the bottom left lets you chat with other participants. From the dropdown menu, you can select either a team name to send message to the entire team or a team member to chat privately.

**RECORD** tab is used to record participants activity in XNET. To start recording, click button. Stop the recording using the same button. To play the video, right click on the clip and select play.

Use the **EXIT** button to logout of the portal

**Team1 Chat**  
2022 14:30  
Member3: Hello  
2023 20:21  
Member2: hi  
309 13:24  
Dennis: Hello!  
Member1: hello  
309 12:19  
Member1:

Team1  Send



# Scenario Overview

## Stage 1:

### Normal chaff

- User internet traffic
- Local domain traffic
- Typical external port scanning (e.g., port 22, 80, etc.)

### Vulnerability analysis

- Network situational awareness (benchmark)

## Stage 2:

### Increased external probing

- DoS

### Sensor familiarization

### Illegal software installed

## Stage 3:

### Intrusion detection

SQL injection  
IRC chat

## Stage 4:

### Intrusion detection:

Insider threat

DoS

Data exfiltration

Easy/medium/hard

Malicious PDF released (malware)

Detection of malicious file,  
processes, etc.

## Stage 5:

### Threat analysis of malware

### Debrief



# Scenario Execution

## ***“Weapons Free”***





# Scenario Wrap Up – Review Stage 1

## CDAP:

- Analyze 4 servers, 20 users
- Identify 1 host w/o SP
- Identify 1 server missing a patch
- Identify 1 server running anonymous FTP

## CND:

- Establish baseline w/Arcsight, Snort
- Find open ports of concern on firewall (23, 37331, etc.)

## IH:

- Run Retina scans (Findings?)



# Scenario Wrap Up – Review Stage 2

CDAP:

- Find unauthorized software installations
- 2 occurrences on different hosts

CND:

- Identify and blacklist problem IPs (external)

IH:

- Remediate vulnerabilities and threats



# Scenario Wrap Up – Review Stage 3

## CDAP:

- Identify problem areas that allowed for SQL Injection
- No data validation on web page
- Vulnerable SQL server

## CND:

- Identify user machine and external IP talking via IRC
- Find SNORT alerts relating to IRC and SQL Inject

## IH:

- Remediate vulnerabilities and threats



# Scenario Wrap Up – Review Stage 4

## CDAP:

- Stop exfiltration attacks from occurring
- Determine where malware originated (internal IP address)

## CND:

- Detect 3 exfiltration attempts: easy/med/hard
- What type? Any payload/file?
- Internal/External IPs
- Identify a DoS occurring from inside the network
- Source and destination IPs (ipv6?)
- Identify malware on the network

## IH:

- Remediate vulnerabilities and threats
- Identify malware (malicious PDF)



# Conclusion

On behalf of Carnegie Mellon University, the Software Engineering Institute, and the CERT Enterprise and Workforce Management Directorate, thank you for your time today.

**Brian D. Wisniewski**  
**Lead Cyber Security Developer & Trainer**

**[bdwisniewski@cert.org](mailto:bdwisniewski@cert.org)**



# Notices

© 2012 Carnegie Mellon University

This material is based upon work supported by the U.S. Department of Defense under Contract No. FA8721-05-C-0003 with Carnegie Mellon University for the operation of the Software Engineering Institute, a federally funded research and development center.

Any opinions, findings and conclusions or recommendations expressed in this material are those of the author(s) and do not necessarily reflect the views of the United States Department of Defense.

## NO WARRANTY

THIS MATERIAL OF CARNEGIE MELLON UNIVERSITY AND ITS SOFTWARE ENGINEERING INSTITUTE IS FURNISHED ON AN "AS-IS" BASIS. CARNEGIE MELLON UNIVERSITY MAKES NO WARRANTIES OF ANY KIND, EITHER EXPRESSED OR IMPLIED, AS TO ANY MATTER INCLUDING, BUT NOT LIMITED TO, WARRANTY OF FITNESS FOR PURPOSE OR MERCHANTABILITY, EXCLUSIVITY, OR RESULTS OBTAINED FROM USE OF THE MATERIAL. CARNEGIE MELLON UNIVERSITY DOES NOT MAKE ANY WARRANTY OF ANY KIND WITH RESPECT TO FREEDOM FROM PATENT, TRADEMARK, OR COPYRIGHT INFRINGEMENT.

Use of any trademarks in this presentation is not intended in any way to infringe on the rights of the trademark holder.

This Presentation may be reproduced in its entirety, without modification, and freely distributed in written or electronic form without requesting formal permission. Permission is required for any other use. Requests for permission should be directed to the Software Engineering Institute at [permission@sei.cmu.edu](mailto:permission@sei.cmu.edu).

CERT® is a registered mark owned by Carnegie Mellon University.

